

## ANNUAL REPORT

On The Activities And Achievements of The Company For The Period From 1/1/2020 to 31/12/2020









#### **COMPLETED PROJECTS**

#### **COMMERCIAL CENTERS**



Attameer Riyadh Market



Attameer Wholesale Center







Attameer Plaza I

#### Attameer Plaza III

**Cold And Freezing Stores** 

Attameer Plaza II



Attameer Public Transportation Center



Attameer Vegetable and Fruit Wholesale Market





Commercial Administrative Building



Attameer International Car Auction



Attameer Riyadh Hills

Attameer Meat

and Vegetable Market

Attameer Technical Services City



Attameer Sunrise Cities





Otaiqah Central Market

#### PROJECTS UNDER STUDY AND DESIGN

PROJECTS UNDER EXECUTION



Attameer Public Transport Center Development Project







Master Plan to Develop Dhahira Area



Commercial - Residential And Administrative Strip Center

# تطور مجتمعنا

## المرسوم الملعيج العجريم

بعون الله تعالى

نحن فهد بن عبدالعزيز آل سعود ملك المملكة العربية السعودية

بعد الإطلاع على المادة الشانية والمادة الشانية والخمسين من نظام الشركات الصادر بالمرسوم الملكي رقم (م/٦) وتاريخ ١٣٨٥/٣/٢٢ هـ.

وبعد الإطلاع على قرار مجلس الوزراء رقم ١٩ وتاريخ ٢/٧/٤١٤ هـ. رسمنا بما هو آت:

أولاً : الموافقة على الترخيص بتأسيس شركة الرياض للتعمير (شركة مساهمة سعودية) وفقاً للبند (١) من قرار مجلس الوزراء رقم ١٩ وتاريخ ١٤١٤/٢/٧ هـ.

ثانياً : بعد الإنتها ، من تثمين العقارات الواقعة ضمن المنطقة المشمولة بالتطوير بمنطقة قصر الحكم بالرياض تقوم الشركة بتنفيذ الأمر السامي رقم ٤/ب/٢٧٣٢ وتاريخ ١٤١٢/٣/٨ ه ويزاد رأس مال الشركة بما يساوي قيمة العقارات التي يرغب أصحابها في المساهمة في الشركة وتصدر لهم أسهم بنفس القيمة الإسمية لأسهم الشركة.

ثالثاً : على سمو نائب رئيس مجلس الوزرا ، والوزرا ، كل فيما يخصه تنفيذ مرسومنا هذا ، ، ،

السرقسم: م / ۲ التاريخ: ۲/۹/۱٤۱٤ هـ .





Custodian of the Two Holy Mosques King Salman Bin Abdulaziz



His Royal Highness

#### Prince Faisal Bin Bandar Bin Abdulaziz

Governor of Riyadh Region Honorary President of the Board of Directors



His Royal Highness

#### Prince Muhammad Bin Salman Bin Abdulaziz

Deputy Crown Prince The Second Deputy Premeir Minister Of Defense



His Royal Highness

Prince Muhammad Bin Abdurahman Bin Abdulaziz

> Deputy Governor of Riyadh Region



طريق الملك فهد - مخرج الدينة المنورة - مبنى مركز التعمير - الطابق الثالث - ص.ب: ٧٤٤٢ الرياض ١١٤٦٢ هاتف: ٢١١٠٣٣ ١١ ٢١٩٩٠ فاكس: ٢١١٨٣٣٣ ١١ ٢١٩٩٨ هاتف: www.ardco.com.sa



Eng. faisal Bin Abdulaziz bin aiaf Chairman



Dr. Ali Bin Abdulaziz Alkhudairi Member



Eng. Ali Bin Abdullah Alhassoon Member - CEO



Mansur Bin Abdullah Alzeer Member



أ. خالد بن صالح المذال Member



أ. عبدالله بن محمد الباحوث Member



اً. فهد بن عبداللّه القاسم **Member** 



أ. ماجد بن ناصر السبيعي Member





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#### ANNUAL REPORT 2020 ON THE ACTIVITIES AND ACHIEVEMENTS OF THE COMPANY FOR THE PERIOD From 1/1/2020 to 31/12/2020

#### **Respective Shareholders**

#### Greetings,

The board of directors of Arrivadh Development Co. is pleased to present its annual report to the company general assembly, reviewing in brief the accomplishments made during the period from 1/1/2020 to 31/12/2020 in addition to the financial position list, income list, money use sources, the company's accounts auditor report and commitment by the company to the principle of transparency and disclosure in the Saudi Capital Market regulation for that period.

## **Company Overview**

Arriyadh Development Company was founded on 09/02/1414 A.H as a Saudi Joint Stock Company, by virtue of the Royal Decree No. (M / 2) in order to participate in developing the Riyadh central area and to fulfill investment aspirations all over the Kingdom. The Company is working for accomplishment of its shareholders' aspirations by investment in the service and public interest projects in participations with the government and private sector and investment in all types of real estate planning and development with capital of SR 1,777,777,770 Saudi Riyals .

#### **Company's Vision**

To be a leading company in the field of real estate development and public interest service projects.

## **Company's Mission**

Participation in meeting the society's needs of various real estate products (residential, commercial, office, recreational, hotel, etc.) at the highest level of planning and technical quality and contribution to providing the public interest services at the best quality and know-how.

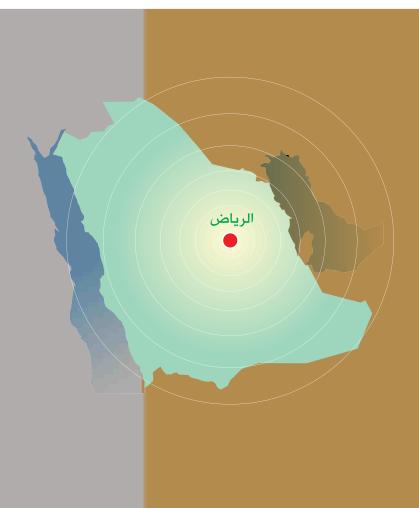
## **Company's Strategy**

The company operates according to a clear strategic plan approved by its Board of Directors. One of the most prominent initiatives to implement the strategic plan included restructuring of Arriyadh Development Co. to be transformed into a holding company by separating its existing markets and centers gradually in a way that allows each of them perform the operational tasks independently in preparation for its transformation in the future to be independent subsidiaries allowing the top management to focuse on strategic planning, business development, investment and financing. The plan also includes entering into strategic joint ventures with third parties pursuant to the conditions serving the Company's interests. Also, the strategic plan initiatives include directives to increase the company's capital to serve its future purposes.

The strategic plan initiatives included conducting feasibility studies for all new projects of the Company, whether residential, commercial, office, recreational, hotel or other.

### **Geographic Scope**

At present the company's projects are concentrated in Riyadh city. However, the company's bylaws allows the Company to invest in all parts of the Kingdom. Whenever the company finds the appropriate opportunity that supports its interests and serves its shareholders, it will save no effort to seize it, whether it is in the city of Riyadh or elsewhere inside and outside the Kingdom.



## The Projects First : Executed Projects

#### 1- Otaiqa Central Market Development Project:

The Company executed both first and second phases of Otaiqa Central Market with a national company with a value of more than SR 242 million. The market was completed on an area of 186,000 sq. meter that includes more than 660 shops for the activities of palm dates, honey, dairies, poultry, eggs, supplies, fish and meat and 660 vegetable and fruit shops and 33 in addition to 87 administrative offices and commercial exhibitions for various activities besides the offices allocated for the Company's management and more than 2500 car parking. The market also includes a yard for multiple purposes of seasonal festivals and celebrations, truck parking and parking for the employees. The market is provided with shaded passageways to protect shoppers from sun and facilitate their movement inside the market. The Company financed this project from its own resources.



#### **Second : Projects Under Execution**

#### **1- The land of Al thumama :**

The land of Al thmama is located in Al-Rimal neighborhood in the north-eastern part of the city of Riyadh, with a total area of 3 million m2. The company's share is 69.38%. Work began on the development of the infrastructure in the beginning of the 1/05/2016m with the approval of the general and executive land



layout plans by Riyadh Municipality as well as approving the designs of the road, rain drainage, lighting, water, sewage and telephone networks. The company completed the development works and infrastructure including the roads, telephone, water and torrents and flooding water drainage networks. The completed works have been handed over to the concerned parties and the scheme has all types of services.

A memorandum of understanding was previously signed with the Ministry of Housing on 11/15/2018 under which the landowners would develop and implement housing units for the beneficiaries of housing support on a part of the project's land.

2020

#### 2- Developing Tameer Public Transport Center Project:

On 23/12/1434H corresponding to 28/10/2013 the Company signed the minutes of meeting with Arriyadh Development Authority to use the piece of land located to the north of the Tameer Public Transport Center on the southern ring road, of area 19,230 sq. meter as a station for the trains and buses. The Projects and Planning Center at the Royal Commission for Riyadh shall construct a building consisting of the ground floor and three floors without costs on the Company. The ground floor will be allocated for various commercial and service shops, for the Company to serve the station. The first floor and second floor will be car parking for use by King Abdulaziz Project for Public Transport in Riyadh city, which will be managed by the High Commission for the Development of Arriyadh (ADA). The third floor will be used by the Company as commercial and administrative shops for serving the station. The project's completion is expected to synchronize with completion of King Adulaziz Public Transportation Project at the city of Riyadh during the 2nd half of 2021.







#### **Third: Project Under Study and Design**

#### 1- Commercial, residential, administrative and refrigerated and freezing warehouses (3):

The projects' areas are 12,000 square meters and 30,000 square meters, respectively. The company has begun to study and design these two projects located south of Attameer Fruit and Vegetable Wholesale Market and south of the Attameer Center for Public Transport, respectively, but because the High Commission for the Development of Arriyadh (ADA) conducted a comprehensive study of the region, including studying the uses of buildings and their heights, the company felt the importance of the delay in the design of these two projects until ADA completes its study and determines the uses of land and the heights of the buildings in order to benefit from the results of that study.

#### 2- Project of Master Plan for Developing Dhahira Area:

Arrivadh Development Co. leads a consortium to prepare of the master plan and economic feasibility study for developing Dhahira area, 2750.000 square meters, in the Riyadh city center. The Australian consultant Urbis JHD has prepared and presented economic feasibility study and reports of the project's fifth (final) stage.

#### The Members of Development Consortium led by Arrivadh Development Co. are:

- General Organization of Social Insurance.
- Public Pension Agency
- Al Meaiklia Commercial Center Saudi Company
- Saudi Real Estate Company
- Dar Al Arkan Company
- Solidair Saudi Company
- FAS Saudi Company

Recently MOU was signed with Solidair International Company to make some amendments to the scheme based on the comments received from Saudi Commission for Tourism and Antiquities (SCTA) and Arrivadh City Development Authority as well as the remarks of some members of the Development Alliance.

However, due to the decision of The Royal Commission for Riyadh City (RCRC) to increase the area that needs to be developed and improved to include the entire center of Riyadh with an area of 15,000,000 square meters, including the Dhahira area, the approval of the general plan for the Dhahira region by RCRC has been postponed until it completes the a full study of the region and approve its plans and building regulations.



#### 3. The project to establish car showrooms adjacent to the car auction:

The company owns a land area of about (250,000) square meters next to its international auto auction in the northeast of the city of Riyadh. The company is currently working on planning this area as car showrooms after obtaining the necessary approvals and licenses required from the Riyadh Municipality and the Royal Commission for Riyadh City (RCRC). The project will meet the needs of workers in the field of auto showrooms, with the presence of exhibitions adjacent to the international auto auction.



#### 4- Projects established on the land of the company leased under B.O.T system:

- The company on 13/5/1425 H leased a land in Azizia south of the city of Riyadh, an area of 31.080 m 2 BOT (Build - Operate - Transfer) to an investor to establish all facilities and secure all services such as electricity, water, sanitation, telephone and other services and operate them against an annual rental fee of SR 4,351,286. The investor has established a commercial center (Gardena Mall), containing (145) shops, hypermarket, entertainment park, car parks and other service buildings. All of these facilities will be owned by the company on 30/10/1447H, which will have a positive impact on increasing the company's revenues.
- 2. The company has leased a land of 15.576 squate meters in Al-Aziziyah area south of the to an investor under the BOT system. The investor will establish all the facilities and secure all the services such as electricity, water, sewage, telephone and other services and operate them against an annual rental fee of SR 2,758,578. The investor has established a commercial center on the land, which includes showrooms for well-branded companies. All the facilities will be owned by the company on 12/5/1447H, which will have a positive impact on increasing the revenues of the company.

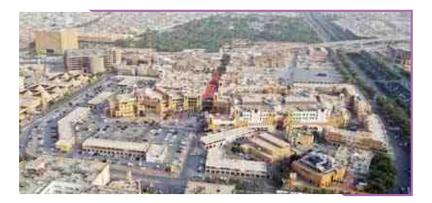
## **Marketing**

The company is characterized by the multiplicity of its real estate projects, the diversity of its services, its operational and leasing activities. The leasing unit works in harmony and coordination with the central management and the markets & centers departments in order to implement the marketing requirements on its own without the need for external assistance.

## **Operational Aspects**

#### **Attameer Wholesale Center:**

The center is located in the central area of Riyadh city on King Fahad road in the Government Palace area on a plot owned by the Company of area 104,475 sq. meter. The center is characterized by its diversified activities through more than 1000 rental residential, office and commercial units including supplies for men, women and children, accessories perfumes, food stuff, mobile telephone deices, etc.



#### **Attameer Plaza Center (1):**

The center is located in the Riyadh city center on King Fahad road on a plot owned by the Company, of area 1200 sq. meter, including 19 shops for the accessories and food stuffs activities as complementary activities to Tameer wholesale center activity.



#### **Attameer Plaza Center (2):**

The center is located in Riyadh city center on three main streets (Al Meqaibra street, Imam Mohammed Ibn Saudi Street and Al Sabala Street) on a plot owned by the Company, of area 5000 sq. meter. It includes 83 shops specialized in the activities (men clothes, perfumes, Ouds, food material and sweets).



#### Attameer Plaza Project )3):

The center is located in the center of the city of Riyadh on King Fahd road on the land area of 7,000 square meters, the project includes the 110 stores 38 administrative offices. Additionally, it provides a number of services and parking. The project is the expansion and extension of Attameer Wholesale Center in Al-Deira district in the area of the palace of the rule in the center of the city of Riyadh.

#### **Attameer International Car Auction:**

The auction is located northeast of Riyadh on the Riyadh-Dammam Road in Al-Remal district on a land owned by the company with an area of 241,495 square meters. The building area is 28,820 m 2. It includes 9 tracks for bidding, with a capacity of 1800 cars sold every three hours. It can accommodate 20,000 cars on paved, lined and lighted land. It also has modern infrared security systems and accurate surveillance cameras to keep the cars secured. The auction stores, cleans, examines cars and then displays them for sale. The auction offers its services to customers as a neutral mediator for the sale of cars without the exercise of any of its employees of the purchase activities. This is done through an integrated work environment (traffic, passports, insurance companies, car rental companies, other services, etc.).



#### **Attameer Public Transport Center:**

The center is located in the south of the city of Riyadh on the Southern Ring Road in the Aziziyah district. It is built on a land owned by the company with an area of 148,303 square meters. The center provides its services to travelers by land; by buses and taxis through programmed trips around the clock every day inside and outside the Kingdom.



#### The Commercial and Residential Center in Attameer Public Transport Center:

The center is located east of Attameer Public Transport Center in Riyadh and its land area is (8300) square meters. It consists of a multi-storey commercial and residential building with a surface of (20.691) square meters. The project includes 31 shops and 128 apartments, in addition to a parking and a number of other services and facilities.



#### **Attameer Fruit and Vegetable Wholesale Market:**

The market is located to south of Riyadh city on the southern ring road to rear side of Riyadh Attameer market at Azizia quarter on a piece of land owned by the Company, of area 299,226 sq. meters. The market provides services to farmers as sellers, and buyers as traders and consumers.



## **Riyadh Attameer Market, Refrigeration And Freezing Stores And The New Commercial Building:**

The market is divided into three segments:

#### **Riyadh Attameer Market:**

The market is located in Riyadh city on the southern ring road in the Azizia quarter on a plot owned by the Company, of area 24,377 sq. meters. The market includes (155) rental units (offices, shops). The dominating activity of the market is specialization in retail and wholesale of dates.



#### **Refrigeration and Freezing Stores:**

The refrigeration and freezing stores are located in Azizia quarter south of Riyadh city, near Attameer Fruit & Vegetable Wholesale Market, on a piece of land owned by the Company of area 27,864 sq. meters. The project includes 56 units, characterized by flexible temperature control (refrigeration and freezing) (+5 to -20 C). It also contains dry offices and exhibition spaces on the first floor.



#### **The Hayer Road Building:**

It is located in the south of Riyadh city, Azizia quarter on a plot owned by the Company, of area 2,000 sq. meters and building surfaces of 2,532 sq. meters. The project includes 26 rental units (offices and shops) for diversified activities.



#### Attameer Meat And Vegetable Market At Bat'ha:

The market is located in Riyadh city center on both King Abdulaziz and Tareq Ibn Ziyad roads on a piece of land leased from Riyadh province Municipality, of area 13,691 sq. meters. The market is characterized by customers stability as a specialized market in selling meat, fish and vegetables.



## **Company Properties**

## First: Centers and Markets owned by the Company:

| Description                                       | Area (Square Meter) |
|---|---------------------|
| Attameer Fruit and Vegetable Market               | 299,226 sq. meter   |
| Attameer International Car Auction                | 241,495 sq. meter   |
| Attameer Public Transportation Center             | 148,303 sq. meter   |
| Attameer Wholesale Center                         | 104,475 sq. meter   |
| Riyadh Attameer Market                            | 25,001 sq. meter    |
| Attameer Plaza Center (1)                         | 1,200 sq. meter     |
| Attameer Plaza Center (2)                         | 5,000 sq. meter     |
| Attameer Plaza Center (3)                         | 7,000 sq. meter     |
| Refrigeration and Freezing Stores                 | 27,864 sq. meter    |
| Lands of the Azizia area - developed by net B.O.T | 46,656 sq. meter    |
| Total   | 906,220 sq. meter   |

## Second: Lands Owned by the Company:

| Description  | Area (Sq. meter)    |  |  |
|--|---------------------|--|--|
| Shorooq cities lands and technical service city    | 75 175 ag motor     |  |  |
| lands (common – under liquidation*)                | 75.175 sq. meter    |  |  |
| Technical services city lands - Full services      | 250,000 sa motor    |  |  |
| Scheme   | 250.000. sq. meter  |  |  |
| Lands of public utilities of the cities of Sunrise | 90.752 sa motor     |  |  |
| and the city of technical services (common)        | 80.752 sq. meter    |  |  |
| Government Palace lands                            | 39.963 sq. meter    |  |  |
| Telal Riyadh developed lands                       | 22.965 sq. meter    |  |  |
| Land Thumama                                       | 2.081.400           |  |  |
| Total  | 2.550.255 sq. meter |  |  |

Shorooq cities lands and technical service city lands are under liquidation.

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## **Public Relations and Shareholders Relations**

The Public Relations is seeking introduction with the Company's existing projects and extending bridges for communication with the Company's shareholders and customers through the media channels, covering the Company's internal and external activities.

## Administrative, Technical & Financial Affairs Human Resources

Human capital is the basis of evolution and development process that Allah Almighty has entrusted with the task of building land. So, the interest in this element comes in the list of priorities for all organizations. If the perception of the human element must be considered as a kind of investment, so the company was keen and focused on filling the operational vacancies with competencies and qualified personnel in the centers and markets, as done in Otaiqa Central Market, which recently joined the markets and centers of the company as well as supporting the International Automotive Riyadh Auction with certain competencies to keep pace with the evolution in its track of development.

#### **Information Technology**

In the interest of the company to keep pace with up-to-date technologies and to develop and accelerate performance, the Information Technology Department has made the necessary requirements to implement the value-added tax (VAT) in all the company's systems and extract the tax report for each activity and all the necessary reports for that purpose. Arrivadh Development Company was one of the first companies that applied VAT starting from 01/01/2018 according to the standards of the General Authority for Zakat and Income. All the company's operational systems (real estate system - Al-Tameer system for public transport - Al-Tameer system for the wholesale market - Al-Tameer car auction system) have witnessed remarkable development and additions that commensurate with the operational needs and the increasing control standards.

#### **Financial Results**

The company achieved total revenues for the fiscal year ended 31.12.2020 amounted SR (330,874,925), from the 2019 amount of 26%.

The Company expenses reached SR (94,410,109).

Net profit of the Company reached before deduction of Zakat SR (236,464,816).

Zakat allocation for the year 2020 reached SR (8,539,385).

An amount of SR (22,792,543) was transferred to the general reserve which is equivalent to (10%) of the Company's net profits after deduction of Zakat.

| Description<br>For the year ending on 31 Dec | Operation<br>Activity<br>cember 2020 | Lease Activity | Land Activity | Common<br>Assets &<br>Liabilities | Total         |
|--|--------------------------------------|----------------|---------------|-----------------------------------|---------------|
| Total Assets                                 | 311,088,124                          | 1.214.456.391  | 23.046.050    | 818.994.860                       | 2.367.585.425 |
| Total Liabilities                            | 38.490.468                           | 104.751.836    | 102.328.725   | 140.919.342                       | 386,490,371   |
| Operation Revenues                           | 126.757.946                          | 110.972.589    | -             | -                                 | 237.730.535   |
| Operation Costs                              | 23.040.558                           | 46.066.789     | -             | -                                 | 69.107.347    |
| Total Income                                 | 103.717.388                          | 64.905.800     | -             | -                                 | 168.623.188   |
| For the year ending on 31 Dec                | cember 2019                          |                |               |                                   |               |
| Total Assets                                 | 290,315,132                          | 1,233,382,304  | 23,046,050    | 784,680,159                       | 2.331.423.645 |
| Total Liabilities                            | 38,550,944                           | 130,075,964    | 102,328,725   | 132.557.445                       | 403.513.078   |
| Operation Revenues                           | 145,566,646                          | 104,130,464    | -             | -                                 | 249,697,110   |
| Operation Costs                              | 29,108,221                           | 35,765,837     | -             | -                                 | 64,874,058    |
| Total Income                                 | 116,458,425                          | 68,364,627     | -             | -                                 | 184,823,052   |

#### **Effects of Operational Activities on Company Works**

#### **Comparative Analytic Presentation of Operation Results**

|                                     | Actual Data    | Actual Data    | D            | <b>D</b> : 67 |
|-------------------------------------|----------------|----------------|--------------|---------------|
| Description                         | 2020           | 2019           | Difference   | Difference    |
|                                     | unconsolidated | unconsolidated | R.S          | %             |
| Operation Revenues                  | 237.730.535    | 249,697,110    | - 11.966.575 | -5 %          |
| Operation Costs                     | 69.107.347     | 64,874,058     | - 4.233.289  | -7 %          |
| Total Profit                        | 168.623.188    | 184,823,052    | - 16.199.864 | -9 %          |
| Administrative & Marketing Expenses | 22.041.652     | 29.986.154     | 7.944.502    | 26 %          |
| Operation Profit                    | 146.581.536    | 154.836.898    | - 8.255.362  | -5 %          |

 $\ast$  The data are prepared according to the International Accounting Standards adopted in the Kingdom of Saudi Arabia

There is a drop in the total profit of the company by 9 % and a decrease in operating profit of 5 % due to:

Revenue operation sector decreased during 2020 compared to 2019

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| Regulato | rv Due | <b>Pavments</b> | Statement |
|----------|--------|-----------------|-----------|
| Baraco   | .,     | 1 aj menes      | Statement |

| Description                       | 2020      | 2019      | Description   | Reason                    |
|-----------------------------------|-----------|-----------|---|---------------------------|
| Legal Zakat & Tax                 | 8.539.385 | 4,563,588 | Charged amounts are Zakat expenses  | Government<br>Requirement |
| GOSI                              | 939.379   | 1,120,038 | Charged amounts are the social<br>insurance expenditures according to the<br>labor system in the Kingdom of Saudi<br>Arabia | Government<br>Requirement |
| Chamber of Commerce &<br>Industry | 1.600     | 1,600     | Fees  | Government<br>Requirement |
| Edaa Company                      | 400.000   | 536,847   | Fees  | Government<br>Requirement |
| Riyadh Municipality               | 0         | 25,370    | Fees  | Government<br>Requirement |
| Ministry of Commerce              | 0         | 5000      | Fees  | Government<br>Requirement |
| Total                             | 9.880.364 | 6,252,443 |   | Government<br>Requirement |

## **Financial Statements for the Last Five Years**

#### **Balance Sheet as of 31 December**

(in Million Riyals)

| Description                               | 2020    | 2019    | 2018    | 2017    | 2016<br>Consolidated |
|---|---------|---------|---------|---------|----------------------|
| Total Assets                              | 2367.59 | 2331.42 | 2411.60 | 2335.26 | 2642.56              |
| property rights Non-controlling interests | -       | -       | -       | -       | 0.26                 |
| Total Equities of Shareholders            | 1981.10 | 1927.91 | 2067.55 | 1964.90 | 1894.42              |
| Total Liabilities                         | 386.49  | 403.51  | 344.05  | 370.36  | 747.88               |

- Certain comparative year figures have been reclassified to conform with the presentation for the current year
- The data are prepared according to the International Accounting Standards adopted in the Kingdom of Saudi Arabia

#### Income Statement for the Fiscal Years ending on 31 December

| (in Million Ri | iyals) |
|----------------|--------|
|----------------|--------|

| Description   | 2020   | 2019   | 2018   | 2017   | 2016    |
|---|--------|--------|--------|--------|---------|
| Operation revenue   | 237.73 | 249.70 | 282.99 | 314.09 | 1235.76 |
| Other revenues  | 93.14  | 13.21  | 6.63   | 19.04  | 10.62   |
| Total revenues  | 330.87 | 262.91 | 289.62 | 333.13 | 1246.38 |
| Operation Costs   | 69.11  | 64.88  | 67.64  | 66.25  | 938.12  |
| Other profit & revenue  | 261.77 | 198.04 | 221.98 | 266.88 | 308.26  |
| Total Expenses  | 33.84  | 32.23  | 18.06  | 44.54  | 46.53   |
| Net profit before of minority<br>interests                      | 227.93 | 165.80 | 203.92 | 222.34 | 261.73  |
| the share of Non-controlling<br>interests of minority interests | -      | -      | _      | _      | -       |
| Net profit  | 227.93 | 165.80 | 203.92 | 222.34 | 261.73  |
| Operation profit  | 146.58 | 159.88 | 202.58 | 235.14 | 297.65  |

• Certain comparative year figures have been reclassified to conform with the presentation for the current year

• The data are prepared according to the International Accounting Standards adopted in the Kingdom of Saudi Arabia

#### Cash Flow Statement For the Fiscal Years ending on 31 December (in Million Riyals)

| Description                         | 2020   | 2019    | 2018    | 2017    | 2016<br>consolidated |
|-------------------------------------|--------|---------|---------|---------|----------------------|
| Cash flows from operation activity  | 165.91 | 190.35  | 197.09  | 289.16  | 209.85               |
| Cash flows from investment activity | 74.10  | 21.26-  | 22.92-  | 288.52  | 101.15-              |
| Cash flows from finance activity    | 63.637 | 179.46- | 174.67- | 624.09- | 235.81-              |

- Certain comparative year figures have been reclassified to conform with the presentation for the current year
- The data are prepared according to the International Accounting Standards adopted in the Kingdom of Saudi Arabia

### **Other Investments**

The company carried out various investment operations including:

- 1. Contribute to Tabuk Cement Company at a cost of (600,000 riyals) to the number of 12,000 shares (now amounted to 77.142 shares after the retail and distribution of profits in the image of shares).
- 2. Investing in shares managed by a licensed financial institution portfolio under the approved portfolio management agreements by the Capital Market Authority, at a cost of SR 50 million.
- 3. Investment in Saudi hospitality heritage (Saudi closed joint stock company) the number of shares million shares with a total value of 20 million riyals and 8% of the share capital, the company has to pay 5 million Saudi riyals down of its stake in this investment.
- 4. On 20/05/2019, the company, in partnership with Sumou Holding Company, established the Tanal Company for Investment and Real Estate Development (a limited liability company) with a capital (100,000 riyals) with a percentage of 69.38% for the Arriyadh Development Company and 30.62% for Sumou Holding Company, which is the same percentage owned by both of them. In the land of Al-Thumama, which has an area of 3 million square meters, for the purpose of transferring the assets of the first Riyadh Real Estate Development Fund, in which its participation was closed on 15/10/2019, in order to complete the implementation of infrastructure works of the aforementioned land. The total investment of Arriyadh Development Company in the Tanal Real Estate Development and Investment Company (a limited liability company) as of 31/12/2020 AD amounted to 472,160,536 Saudi riyals
- 5. Investment in Murabaha investment deposits in the Albilad Bank with a total value of SR 240.000.000

### **Retained Earning**

The balance of retained profits as of 31/12/2020 reached (136.855.401) SAR

## Remuneration of Directors & Executive Committee Audit Committee, and The Remuneration and Nominations Committe

The remuneration for attending the meetings of the board and the all board committees thereof reached

SR (261.000)

#### **Corporate Governance**

Responding to the demands of capital market authority, its regulatory bylaws and in order that the company applies the best practices of disclosure and transparency, the company discloses the following to its respectful shareholders:

#### 1- The applicable and the inapplicable provisions of corporate governance bylaw & relevant reasons:

## The following schedule details the company compliance with Saudi corporate governance bylaw issued by Capital Market Authority

| No. | Article No.                 | Provision  | Partially applied |              |  |
|-----|-----------------------------|--|-------------------|--------------|--|
|     |                             | 2) to develop required mechanisms that enable each of boards         |                   |              |  |
|     |                             | of di- rectors and executive administrative obtains continuously     |                   |              |  |
|     |                             | training programs and courses, in order to develop their skills and  |                   |              | This article is still guided and the company |
| 1   | 39th/ Training              | knowl-   |                   | $\checkmark$ | will apply it when it will be compulsory.    |
|     |                             | edge in fields related to the company's activities.                  |                   |              |  |
|     |                             | A)According to suggestion of nomination committee, the board         |                   |              |  |
|     |                             | of directors develop required mechanisms to annually evaluate        |                   |              |  |
|     |                             | performance of the board, its members and executive committees,      |                   |              |  |
|     |                             | throughout adequate performance measurement indictors which          |                   |              |  |
|     |                             | linked with extent of strategic objectives achievement for the com-  |                   |              |  |
|     |                             | pany and quality of risk management and competence of internal       | ,                 |              | Evaluation should be done without to put     |
| 2   | 41st/ Evaluation            | control systems, aspects of weakness and strength and to propose     | $\checkmark$      |              | performance measurement indicators           |
|     |                             | treatments in accordance with the company interest.                  |                   |              |  |
|     |                             | H) The board of directors takes required arrangements to obtain an   |                   |              |  |
|     |                             | evaluation from external authority for its performance every three   |                   |              | This article is still guided and the company |
| 3   | 41st/ Evaluation            |  |                   | $\checkmark$ | will apply it when it will be compulsory.    |
|     |                             | years.<br>A committee called (risk management committee) should be   |                   |              |  |
|     |                             | formed by a decision of board of directors, its chairman and mem-    |                   |              |  |
|     |                             | bers must be from non-executive of board of directors. Their mem-    |                   |              |  |
|     | 70th/ formation of risk     |  | /                 |              | Risk monitoring is within authorities of au- |
| 4   | man- agement committee      | bers must has adequate level of knowledge in risk management and     |                   |              | diting committee                             |
|     |                             | financial affairs.   |                   |              | Dick record must be appually presented to    |
|     | 72nd/ meetings of risk man- | Risk management committee hold its meeting at least (every six       |                   |              | Risk record must be annually presented to    |
| 5   | agement committee           | months), whenever needed.  |                   | $\checkmark$ | the auditing committee and board of direc-   |
|     | 0                           |  |                   |              | tors   |
|     |                             | B) unit or department of internal auditing prepares a written gener- |                   |              |  |
|     |                             | al report and to be submitted to the board of directors and auditing |                   |              | System of internal auditing requires pre-    |
|     |                             | committee regarding auditing operations which done during fiscal     |                   |              | sentation of the report to auditing com-     |
|     | 78th/ report of internal    | year and to be compared with the approved plan, in which causes      |                   |              | mit- tee which submits important results     |
| 6   | au- diting                  | of any defect or deviation must be explained - if any- during next   | $\checkmark$      |              | ·  |
|     |                             | quarter of end of the concerned fiscal year.                         |                   |              | of the report.                               |
|     |                             | 1)To constitute committee or to hold specialized workshops to lis-   |                   |              | This article is still guided and the company |
| 7   | 85th/ staff motivation      | ten to opinions of the company>s employees and to discuss them in    |                   | $\checkmark$ |  |
|     | 8.5th/ starr mouvation      | issues and subjects related to important decisions.                  |                   | v            | will apply it when it will be compulsory.    |
|     |                             | 2)Programs that grant employees shares in the company or portion     |                   |              | This article is still guided and the company |
| 0   | 9541 / 4 66                 | from achieved profits and retirement programs, to establish an in-   |                   | $\checkmark$ | - · · ·                                      |
| 8   | 85th/ staff motivation      | dependent fund regarding expenses of these programs.                 |                   | v            | will apply it when it will be compulsory.    |
| 9   | 85th/ staff motivation      | 2)To actablish again institutions for amplayage of the company       |                   | $\checkmark$ | This article is still guided and the company |
| 2   | 85th/ starr mouvation       | 3)To establish social institutions for employees of the company.     |                   | v            | will apply it when it will be compulsory.    |
|     |                             | As per a proposition from board of directors, the ordinary general   |                   |              |  |
|     |                             | assembly develop a policy which ensures balance between its ob-      |                   |              |  |
|     |                             | jectives and purposes that community looks forward to achieve,       |                   |              |  |
| 10  | 87th/ social responsibility | in order to develop social and economical conditions of the com-     |                   | $\checkmark$ | It will be approved when it is compulsory.   |
|     |                             | munity.  |                   |              |  |
|     | 99th/initi-time 6 1         | 1)To develop measurement indictors which connect the company         |                   |              | This opticia is still id- i id               |
|     | 88th/ initiatives of social | performance with initiatives of social work and compare this with    |                   | /            | This article is still guided and the company |
| 11  | work                        | other companies with similar activity.                               |                   | $\checkmark$ | will apply it when it will be compulsory.    |
|     | 9941-/ :: · · · ·           | 2)To disclose objectives of social responsibility adapted by the     |                   |              |  |
|     | 88th/ initiatives of social | company towards their employees, beside awareness and education      |                   | ,            | This article is still guided and the company |
| 12  | work                        | in this regard.  |                   | $\checkmark$ | will apply it when it will be compulsory.    |
|     |                             | If the board of directors constitutes specialized committee in cor-  |                   |              |  |
|     |                             | porate governance, it must be authorized with prescribed powers      |                   |              |  |
|     |                             | according to 94th article of this regulations, this committee has    |                   |              | Monitoring of governance and update of       |
|     | 95th/ formation of correc   | to follows each subject regarding governance applications, and to    |                   |              | its requirements are within authorities of   |
| 12  | 95th/ formation of corpo-   |  | ./                |              | legal department, if the company has no      |
| 13  | rate governance committee   |  |                   |              | governance committee                         |
|     |                             | reports and recommendations.   |                   |              | -  |

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## 2- Classification of the directors, the number of meetings during the year the record of attendance, the names of the stocking companies of which board the directors are acting as directors:

| No. | Director's Name   | Independent  | Non-<br>Executive | Executive    |
|-----|---|--------------|-------------------|--------------|
| 1   | Prince / Faisal bin Abdulaziz bin Ayaf, Riyadh<br>municipality representative | $\checkmark$ |                   |              |
| 2   | Dr. Ali Abdulaziz Al Khudairi   |              | $\checkmark$      |              |
| 3   | Eng. Ali Abdullah Al Hassoun  |              |                   | $\checkmark$ |
| 4   | Mr. Khaled Saleh Al-Hazal   | $\checkmark$ |                   |              |
| 5   | Mr. Mansour Abdullah Al Zeir  |              | $\checkmark$      |              |
| 6   | Mr. Majid Nasser Al-Subaie  | $\checkmark$ |                   |              |
| 7   | Mr. Fahad Abdullah Al-Qasem   | $\checkmark$ |                   |              |
| 8   | Mr. Abdullah Mohamed Al-Bahouth – Public Pension<br>Agency Representative     | $\checkmark$ |                   |              |

#### A- Composition of the Board of Directors

| No. | Member Name   | Current Job Title   | Previous Job<br>Title   | Qualifications & Experiences  |
|-----|---|---|---|---|
| 1   | Prince / Faisal bin Abdulaziz bin Ayaf,<br>Riyadh municipality representative | Governor of Riyadh  | Royal<br>Commission<br>for Riyadh   | A specialist in city planning and management, where<br>he obtained a master>s degree from Harvard University<br>in the United States in 2016 in urban planning and<br>management, and a master>s degree in architecture and<br>urban design from Columbia University in New York<br>in 2014. And a doctoral candidate from the University<br>of Berkeley, USA, and he previously worked in 2019<br>at the Royal Commission for Riyadh. As a consultant<br>in design and urban studies, he also worked in 2019 at<br>Skidmore Owings and Merrill (SOM) in Chicago, USA,<br>and in 2011 he worked as an architect in Moriyama and<br>Tashima Urban Planning Office in Canada. |
| 2   | Dr. Ali Abdulaziz Al Khudairi   | Retired   | Member of<br>Shura Council  | Doctorate in Arabic literature, has his own private<br>business in field of real estate, participated in real estate<br>contributions.  |
| 3   | Eng. Ali Abdullah Al Hassoun  | chief executive officer   | Managing director   | Master degree of in architectural engineering and<br>planning, experience in field of real estate and its<br>investments and architectural and engineering maps   |
| 4   | Mr. Khaled Saleh Al-Hazal   |   |   | He holds a master's degree in public administration from<br>Indiana State University in the United States of America.<br>He worked at the Ministry of Housing and Public Works<br>and worked in a leadership position at General Electric,<br>and worked at Al Faisaliah Group.   |
| 5   | Mr. Mansour Abdullah Al Zeir  | Retired   | Consultant<br>at Khalid Al-<br>Baltan Group   | Bachelor degree in media and performed many works<br>in field of real estate investments and supervision on<br>commercial and housing buildings.  |
| 6   | Mr. Majid Nasser Al-Subaie  | Retired   | General<br>Director of<br>Nasser Al-<br>Subaie & Sons<br>for Investment               | He holds a Bachelor's degree in economics from King<br>Saud University. He works as an executive director of<br>Nasser Al-Subaie and Sons Investment Company. He<br>also works as a member of the Board of Directors of the<br>Saudi Automotive Services and Equipment Company<br>(SASCO).  |
| 7   | Mr. Fahad Abdullah Al-Qasem   | Chairman of Amwal<br>Co. for Financial<br>Consultations   |   | He holds a Bachelor's degree in Accounting from King<br>Saud University, he also obtained the Leasing and<br>Leadership Program from the University of Oxford and<br>has membership in the boards of directors of a number of<br>joint stock companies  |
| 8   | Mr. Abdullah Mohamed Al-Bahouth –<br>Public Pension Fund Representative       | Director General of the<br>General Administration<br>of Subscribers' Affairs<br>at the Public Pension<br>Agency | Director of<br>the General<br>Administration<br>of Subscribers'<br>Affairs at<br>GOSI | He holds a master's degree in applied statistics from the<br>University of Guelph, Canada, and has been listed in a<br>number of positions at the Public Pension Agency.  |

#### B- Current and previous job titles of board of directors, their educational qualifications and experiences:

#### C- The names of the companies inside and outside the Kingdom, of which the member of the Board of Directors of the Company is a member of its current and previous boards of directors or of its directors

| No. | Member Name   | Names Of<br>Companies In<br>Which The<br>Board Member Is<br>A Member Of Its<br>Current Board Of<br>Directors Or Its<br>Directors | Inside The<br>Kingdom/<br>Outside The<br>Kingdom | The Legal<br>Entity   | The Names Of<br>The Companies<br>In Which The<br>Member Of<br>The Board Of<br>Directors Is A<br>Member Of Its<br>Previous Board Of<br>Directors Or Its<br>Directors | Inside The<br>Kingdom/<br>Outside The<br>Kingdom | The Legal<br>Entity |
|-----|---|--|--|-----------------------|---|--|---------------------|
| 1   | Prince / Faisal bin Abdulaziz bin Ayaf,<br>Riyadh municipality representative | Arriyadh Holding   | inside the<br>kingdom                            | Holding               |   |  |                     |
| 2   | Dr. Ali Abdulaziz Al Khudairi   |  |  |                       |   |  |                     |
| 3   | Eng. Ali Abdullah Al Hassoun  |  |  |                       | al-ahsa<br>development co.  | inside the<br>kingdom                            |                     |
|     | Mr. Khaled Saleh Al-Hazal   | Al-Bilad Capital   | inside the kingdom                               | Closed<br>Joint-stock |   |  |                     |
|     |   | Mask   | inside the kingdom                               | Closed<br>Joint-stock |   |  |                     |
|     |   | Al-Matakaba  | inside the                                       | Limited               |   |  |                     |
|     |   | Marketing  | kingdom  | Liability             | -   |  |                     |
|     |   | Sembghali  | inside the                                       | Limited               |   |  |                     |
|     |   | International  | kingdom  | Liability             |   |  |                     |
| 4   |   | Mazen Investment   | inside the kingdom                               | Limited<br>Liability  | al-ahsa<br>development co.  | inside the kingdom                               |                     |
|     |   | Logistics Services   | inside the<br>kingdom                            | Limited<br>Liability  |   |  |                     |
|     |   | Al-Bilad Bank  | inside the kingdom                               | Limited<br>Liability  | *   |  |                     |
|     |   | Manazel Qurdoba  | inside the                                       | Closed                | -   |  |                     |
|     |   | Fund   | kingdom  | Fund                  |   |  |                     |
|     |   | Al Arian Ca  | inside the                                       | Limited               |   |  |                     |
|     |   | Al-Arjan Co.   | kingdom  | Liability             |   |  |                     |
| 5   | Mr. Mansour Abdullah Al Zeir  |  |  |                       |   |  |                     |
|     | Mr. Majid Nasser Al-Subaie  | Sasco  | inside the<br>kingdom                            | Listed Joint<br>Stock |   |  |                     |
|     |   | Mohamed Ibrahim  | 0  |                       |   |  |                     |
| 6   |   | Al-Subaie& Sons  | inside the                                       | Closed Joint          |   |  |                     |
|     |   | Investment Co.<br>(MASK)   | kingdom  | Stock                 |   |  |                     |

|   | Mr. Fahad Abdullah Al-Qasem        |  | inside the            | Listed Joint          | D 1 41 D 1 1                      | inside the                  | Listed               |
|---|------------------------------------|--|-----------------------|-----------------------|-----------------------------------|-----------------------------|----------------------|
|   |                                    | Savola Group                               | kingdom               | Stock                 | Bank Al-Bilad                     | kingdom                     | Joint Stock          |
|   |                                    | Dallah Health                              | inside the            | Listed Joint          | NAOFI G                           | inside the                  | Closed               |
|   |                                    | Srvices                                    | kingdom               | Stock                 | NAQEL Co.                         | kingdom                     | Joint Stock          |
|   |                                    |  | inside the            | Listed Joint          |                                   | inside the                  |                      |
|   |                                    | Dar Al-Dhyafa Co.                          | kingdom               | Stock                 | Saudi Post                        | kingdom                     |                      |
|   |                                    | Jarir Marketing                            | inside the            | Listed Joint          | Abdullatif Essa                   | inside the                  | Unlisted             |
|   |                                    | Co.  | kingdom               | Stock                 | Holding Group                     | kingdom                     | Joint Stock          |
|   |                                    | Fahd bin Abdullah                          |                       |                       | Al Daihi                          |                             |                      |
|   |                                    | Qasem & Sons                               | inside the            | Closed Joint          | Al Rajhi                          | inside the                  | Limited              |
|   |                                    | Trading and                                | kingdom               | Stock                 | Alfa Investment                   | kingdom                     | Liability            |
|   |                                    | Investment Co.                             |                       |                       | Holding Company                   |                             |                      |
|   |                                    | Saudi Heritage<br>Hostage Co.              | inside the<br>kingdom | Closed Joint<br>Stock | Raj Real Estate Co.               | inside the<br>kingdom       | Limited<br>Liability |
|   |                                    | Mohamed Rashid<br>Faqieh & Partners<br>Co. | inside the<br>kingdom | Closed Joint<br>Stock | National<br>Automobile<br>Company | tomobile inside the kingdom |                      |
| 7 |                                    | Al-Arjan Projects                          | inside the            | Unlisted              |                                   |                             |                      |
| 7 |                                    | Co.  | kingdom               | Joint Stock           |                                   |                             |                      |
|   |                                    | Rakeen Najed                               | inside the            | Closed Joint          |                                   |                             |                      |
|   |                                    | International                              | kingdom               | Stock                 |                                   |                             |                      |
|   |                                    | Al-Rajhi Union                             | inside the            | Closed Joint          |                                   |                             |                      |
|   |                                    | Investment Co.                             | kingdom               | Stock                 |                                   |                             |                      |
|   |                                    | Amwal Financial                            | inside the            | Limited               |                                   |                             |                      |
|   |                                    | Consultations Co.                          | kingdom               | Liability             |                                   |                             |                      |
|   |                                    | Areez Commercial                           | inside the            | Limited               | -                                 |                             |                      |
|   |                                    | Investment LTD                             |                       |                       |                                   |                             |                      |
|   |                                    | Co.  | kingdom               | Liability             |                                   |                             |                      |
|   |                                    | Abdullah Ibrahim                           | inside the            | Limited               |                                   |                             |                      |
|   |                                    | Al-Subaie Holding                          |                       |                       |                                   |                             |                      |
|   |                                    | Co.  | kingdom               | Liability             |                                   |                             |                      |
|   |                                    | 21st Century Real                          | inside the            | Limited               |                                   |                             |                      |
|   |                                    | Estate Assessment                          |                       |                       |                                   |                             |                      |
|   |                                    | Co.  | kingdom               | Liability             |                                   |                             |                      |
|   |                                    | Fincorn Financial                          | outside the           | Closed                |                                   |                             |                      |
|   |                                    | Fincorp Financial                          |                       | Joint Stock           |                                   |                             |                      |
|   |                                    | Consultations                              | kingdom               | (Egyptian)            |                                   |                             |                      |
| 8 | Mr. Abdullah Mohamed Al-Bahouth –  | Al-Yamama                                  | inside the            | Listed Joint          |                                   |                             |                      |
| 0 | Public Pension Fund Representative | Cement Co.                                 | kingdom               | Stock                 |                                   |                             |                      |

## **D-** Current and previous job titles of executive administration, their educational qualifications and experiences:

| No. | Member Name                      | Current Job Title   | Previous Job Title            | Qualifications & Experiences  |
|-----|----------------------------------|---|-------------------------------|---|
| 1   | Ali Abdullah Al-Hassoun          | Chief executive<br>officer  | Managing director             | Master in architectural engineering and<br>planning, has experience in field of real<br>estate and its investments and architectural<br>and engineering maps    |
| 2   | Fayez Abdullah Al-Ahmari         | Legal consultant  | Head of legal affair<br>unit  | Bachelor degree in law, has experience in field of legal consultations  |
| 3   | Mamdouh Ahmed Shahatah           | Manager<br>of financial<br>department                                   | Head of accounting department | Bachelor degree in accounting, fellowship<br>of legal accountants association, has<br>experience in field of internal auditing.                                 |
| 4   | Nasser bin Solbi Al-<br>Muttairi | Director<br>of Taamir<br>Vegetables<br>& Fruits<br>Wholesales<br>Market | Director of<br>Marketing      | Bachelor's degree in Business<br>Administration and has experience in real<br>estate marketing. Real estate evaluator<br>accredited by the Ministry of Commerce |
| 5   | Saad Ibrahim Al-Dossari          | Director<br>of Taamir<br>Wholesales<br>Center                           | Manager of CEO<br>Office      | Secondary school certificate, worked as public relations officer  |

## E- Actions taken by the Board of Directors to inform stakeholders - particularly executives - of shareholders' proposals and their comments about the Company and its performance:

The Chairman of the Board of Directors, at the first meeting of the Board of Directors

- especially the non-executive - shall be informed of the shareholders' proposals, their remarks about the companies and their performance.

| No. | Director's Name  | 1 <sup>st</sup> Meeting<br>11/3/2020 | 2 <sup>nd</sup> Meeting<br>19/4/2020 | 3 <sup>rd</sup> Meeting<br>22/7/2020 | 4 <sup>th</sup> Meeting<br>22/10/2020 | 5 <sup>th</sup> Meeting<br>30/12/2020 | Attendance % |
|-----|--|--------------------------------------|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|--------------|
| 1   | Prince / Faisal bin Abdulaziz<br>bin Ayaf, Riyadh municipality<br>representative | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 2   | Dr. Ali Abdulaziz Al Khudairi  | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 3   | Eng. Ali Abdullah Al Hassoun   | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 4   | Mr. Khaled Saleh Al-Hazal  | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 5   | Mr. Mansour Abdullah Al Zeir   | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 6   | Mr. Majid Nasser Al-Subaie   | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 7   | Mr. Fahad Abdullah Al-Qasem  | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |
| 8   | Mr. Abdullah Mohamed Al-<br>Bahouth – Public Pension Fund<br>Representative      | Attendant                            | Attendant                            | Attendant                            | Attendant                             | Attendant                             | 100%         |

#### The board of directors held (5) meetings from 01/01/2020 to 31/12/2020

## F- The means on which the Board of Directors relied on evaluating its performance and the performance of its committees and members, the external entity that evaluated the company and its relationship with the company.

The Nomination and Remuneration Committee shall investigate the strengths and weaknesses of the Board of Directors, study them, determine their causes and propose their treatment in the interest of the Company.

#### 3- Interests & Equities of Directors, Senior Executives & Their Wives & Minors:

#### **Interests & Equities of Directors**

| No. | Director's Name   | Period Start 01/01/2020  |                 | eriod Start 01/01/2020 % Period End 31/12/2020 |                          | Period End 31/12/2020 |         |  |
|-----|---|--------------------------|-----------------|--|--------------------------|-----------------------|---------|--|
| 1   | Prince / Faisal bin Abdulaziz                             | Municipality<br>35.554   | Subjective<br>0 |  | Municipality<br>35.554   | Subjective<br>10.000  | 0.026 % |  |
| 2   | Dr. Ali Abdulaziz Al Khudairi                             | 81.00                    | 00              | 0.045 %  | 0.045 %                  |                       | 0.045 % |  |
| 3   | Eng. Ali Abdullah Al Hassoun                              | 37.510                   |                 | 0.021 %  | 37.510                   |                       | 0.021 % |  |
| 4   | Mr. Khaled Saleh Al-Hazal                                 | 0                        |                 | 0 %  | 0                        |                       | 0 %     |  |
| 5   | Mr. Mansour Abdullah Al Zeir                              | 6.06                     | 2               | 0.003 %  | 50.000                   |                       | 0.028 % |  |
| 6   | Mr. Majid Nasser Al-Subaie                                | 1.33                     | 3               | 0.001 %  | 0.001 %                  |                       | 0.001 % |  |
| 7   | Mr. Fahad Abdullah Al-Qasem                               | 2.00                     | 0               | 0.001 %  | 0.001 %                  |                       | 0.001 % |  |
| 8   | Mr. Abdullah Mohamed Al-<br>Bahouth – Public Pension Fund | Public Pension<br>Agency | Subjective      | 4.67 %   | Public Pension<br>Agency | Subjective            | 4.84 %  |  |
|     | Representative  | 8.301.817                | 0               | F.07 //  | 8.602.435                | 0                     |         |  |

#### **Key Executives Interests & Equities**

| Name                            | Period Start<br>01/01/2020 | %       | Period End<br>31/12/2020 | %       |
|---------------------------------|----------------------------|---------|--------------------------|---------|
| Eng. Ali Abdullah Al Hassoun    | 37.510                     | 0.021 % | 37.510                   | 0.021 % |
| Mr. Fayez Abdullah Al Ahmari    | 11.000                     | 0.006 % | 5.500                    | 0.003 % |
| Mr. Mamdouh Ahmed Shehata Farag | 0                          | 0 %     | 0                        | 0 %     |

#### 4- Board Committees Competencies Executive Committee

#### **Brief Description of Committee Tasks :**

- 1. Review the general framework of the total capital allocations, the model and the structure followed in the application of the investment activities of the company and the recommendation of the Board of Directors regarding them, taking into account the relevant factors such as the objectives of the return on invested capital, the necessary comparisons for capital allocation, risk limits and the strategic objectives of the company.
- 2. Reviewing all works before submitting them to the Board and expressing opinion in conjunction with a recommendation thereon.
- 3. Review investment opportunities and activities of acquisitions, mergers and acquisitions, enter into

partnerships, and recommend to the Board of Directors about them in light of the powers approved by the Board of Directors in this regard.

- 4. Reviewing the impact of the proposed transactions and deals on the company's financial position list, including the required financing, assessing the impact on the liquidity and debt ratios, and recommending them to the Board.
- 5. Review the progress of the integration procedures and programs that follow the merger or acquisition of the activity being acquired during the first three months following the completion of the procedures for completing any transaction to ensure the success of the smooth integration of the acquired activity into the activities and business of the company.
- 6. Carry out any tasks that are compatible with its objectives, duties, and responsibilities, and any other acts required by the board of directors.

| No. | Committee members   | Number of Meetings: (6) Meetings         |  |  |  |  |  |  |  |
|-----|---|--|--|--|--|--|--|--|--|
|     |   | 1 <sup>st</sup><br>Meeting<br>19/02/2020 | 2 <sup>nd</sup><br>Meeting<br>15/04/2020 | 3 <sup>rd</sup><br>Meeting<br>29/06/2020 | 4 <sup>th</sup><br>Meeting<br>21/07/2020 | 5 <sup>th</sup><br>Meeting<br>20/10/2020 | 6 <sup>th</sup><br>Meeting<br>29/12/2020 |  |  |
| 1   | Eng. Khalid bin Saleh Al-Hazal<br>"Chairman of the Committee" | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                |  |  |
| 2   | Eng. Ali bin Abdullah Al Hassoun<br>"Member"                  | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                |  |  |
| 3   | Mr. Fahad bin Abdullah Al-Qasem "<br>member "                 | Attendant                                | Attendant                                | Attendant                                | not<br>attended                          | Attendant                                | Attendant                                |  |  |
| 4.  | Mr. Majed bin Nasser Al-Subaie<br>"Member"                    | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                | Attendant                                |  |  |

#### **Committee Members & Number of Meetings in 2020 :**

#### **The Audit Committee**

#### A brief description of the tasks :

- 1. Supervise the Internal Audit Department of the company: in order to ensure its effectiveness in the implementation of the business and the tasks set for them by the Board of Directors .
- 2. The study of the internal control system and the development of a written report and its recommendations on the matter .
- 3. Study the internal audit reports and follow up the implementation of corrective actions for the notes contained therein .
- 4. Recommendation to the Board to appoint chartered accountants and their dismissal and determine their fees, and taken into account when recommending appointments to ensure their independence .
- 5. Follow the work of Chartered Accountants, and the adoption of any work outside the scope of audit work assigned to them while they perform the audit works .
- 6. Study audit plans with the chartered accountant and express their comments.
- 7. Study the notes of the chartered accountant on the financial statements and follow up on their status.
- 8. Study and preliminary annual financial statements before submission to the Board of Directors and express opinion, and submit their recommendation .
- 9. Study of accounting policies and to express an opinion and recommendation.

| No. |  | Number of Meetings: (6) Meetings     |                                       |           |           |           |           |  |  |
|-----|--|--------------------------------------|---------------------------------------|-----------|-----------|-----------|-----------|--|--|
|     | Committee members  | 1 <sup>st</sup> Meeting<br>23/1/2020 | 2 <sup>nd</sup> Meeting<br>08/03/2020 |           | L C       | l C       | Ŭ         |  |  |
| 1   | Dr. Ali bin Abdulaziz Al-Khudairi<br>"Chairman of the Committee" | Attendant                            | Attendant                             | Attendant | Attendant | Attendant | Attendant |  |  |
| 2   | Dr. Tami bin Hadeef Al-Bugami<br>"Member"                        | Attendant                            | Attendant                             | Attendant | Attendant | Attendant | Attendant |  |  |
| 3   | Mr. Abdullah bin Mohamed Al-Bahouth<br>" member "                | Attendant                            | Attendant                             | Attendant | Attendant | Attendant | Attendant |  |  |
| 4.  | Mr. Majed bin Nasser Al-Subaie<br>"Member"                       | His memb                             | ership in the didn't begin            |           | Attendant | Attendant | Attendant |  |  |

# **Committee Members & Number of Meetings in 2020 :**

# **Nomination and Remuneration Committee** A brief description of the functions of the Committee:

- 1. Recommendation to the Board of Directors for the membership of the Board in accordance with approved policies and standards, taking into account not to nominate any person previously convicted of a crime involving moral turpitude.
- 2. Annual audit required for the needs of the right skills for membership of the Board of Directors and prepare a description of the capabilities and qualifications required for membership of the Board of Directors .
- 3. A review of the structure of the Board of Directors and make recommendations regarding changes that can be made .
- 4. To identify weaknesses and strengths in the Board of Directors, and the proposal dealt with in accordance with the company's interest .
- 5. To make sure, on an annual basis, the independence of independent members and the absence of any conflict of interest if the member is a member of the Board of Directors of another company .
- 6. Develop clear policies for the compensation and remuneration of the Board of Directors and senior executives, and taken into account when setting those policies using criteria linked to performance .

# Organizing Policy of administrative board members and determination mechanism:

The board approved the regulation which was prepared as per laws and legislations issued by concerned authorities as the following below:

1. Article (44) of the company basic regulations stated that (taking into consideration what other relevant rules require) annual net profits of the company should be distributed after deduction of all general expenses and other costs, included Zakat legally imposed, as below:

a- (10%) of net profits should set aside as a regular reserve, normal general assembly has the right to stop this

procedure when the above mentioned reserve reaches 30% of the paid capital.

b- After that the rest will be distributed to shareholders as first payment that equivalent (5%) of the paid capital.

c- (5%) will be specified as reward for members of directors board taking into account decisions or instructions issued by concerned authorities in this regard, then the rest should be distributed to shareholders as an addition portion of profits.

- 2. The Nominations and Remuneration Committee should recommend the administrative board with a mechanism to calculate amount of annual reward for each member.
- 3. The Board of Directors submits a recommendation to the Nominations and Remuneration Committee to general assembly for approval.
- 4. The reward should be equitable and suitable with duties and responsibilities of the member.
- Reward worth must be adequate with number of meetings attended by the member during the fiscal year.
   A member of the board deserves to obtain a reward of (SR3000) for each meetings of the board of directors or its committees.
- 7. Reward can be different between members of the board according to attending of meetings.
- 8. Reward should be sufficient and reasonable and its maximum limit must not exceed SR (500,000) as per paragraph (2) from article (76) of companies law.
- 9. Members of the board are not authorized to vote in meeting of general assembly on the item of rewards related to the members of the board of directors.
- The company also confirms that there is no material deviation from this policy

# **Committee members and the number of meetings for the year 2020:**

|     |  | Number of Meetings: (1) Meeting |
|-----|--|---------------------------------|
| No. | Committee Members                                | First Meeting                   |
|     |  | 08/03/2020                      |
| 1   | Mr. Abdullah bin Mohamed Al-Bahouth "Chairman of | Attendant                       |
| 1   | the Committee"                                   | Attendant                       |
| 2   | Dr. Ali bin Abdulaziz Al-Khudairi, "Member"      | Attendant                       |
| 3   | Mr. Manour bin Abdullah Al-Zeer " member "       | Attendant                       |

# 5- Remuneration & Compensation:

| No. | Statement   | Five Of Senior Executives<br>Who Received The Highest<br>Remunerations And Compensations<br>Including Ceo (Director) And The<br>Financial Manager |
|-----|---|---|
| 1   | Salaries & Compensation                                       | 5.215.224   |
| 2   | Allowances  | -   |
| 3   | Regular & Annual Remuneration                                 | 572.000   |
| 4   | Incentive Plans   | 2.007.777   |
| 5   | Any Other Compensation Or Benefit Paid<br>Monthly Or Annually | -   |

|   |  |                  |  | Fixe  | ed R             | ewards                                      |  |         |                       | Fixed            | boı                         | nuse                       | s              |           |           |                 |                  |
|---|--|------------------|--|---|------------------|---|--|---------|-----------------------|------------------|-----------------------------|----------------------------|----------------|-----------|-----------|-----------------|------------------|
|   | năme   | A certain amount | Instead of attending meetings of the Council | Total attendance allowance for committee meetings | In-kind benefits | Technical, administrative and advisory work | The remuneration of the Chief of the Magistrate, the Managing<br>Director or the Secretary if he is a member | Total   | percentage of profits | Periodic bonuses | Short - term incentive plan | Long - term incentive plan | Shares granted | Total     | Indemnity | total summation | Evenes Allonence |
|   |  |                  |  | First   | t: In            | depende                                     | nt men   | nbers   |                       |                  |                             |                            |                |           |           |                 |                  |
| 1 | Prince / Faisal bin Abdulaziz<br>bin Ayaf, Riyadh municipality<br>representative | 0                | 15.000                                       | 0   | 0                | 0   | 0  | 15.000  | 0                     | 100.000          | 0                           | 0                          | 0              | 100.000   | 0         | 115.000         | (                |
| 2 | Mr. Khaled Saleh Al-Hazal  | 0                | 15.000                                       | 18.000  | 0                | 0   | 0  | 33.000  | 0                     | 300.000          | 0                           | 0                          | 0              | 300.000   | 0         | 333.000         | (                |
| 3 | Mr. Fahad Abdullah Al-Qasem  | 0                | 15.000                                       | 15.000  | 0                | 0   | 0  | 30.000  | 0                     | 300.000          | 0                           | 0                          | 0              | 300.000   | 0         | 330.000         | (                |
| 4 | Mr. Majid Nasser Al-Subaie   | 0                | 15.000                                       | 27.000  | 0                | 0   | 0  | 42.000  | 0                     | 300.000          | 0                           | 0                          | 0              | 300.000   | 0         | 342.000         | (                |
| 5 | Mr. Abdullah Mohamed Al-<br>Bahouth – Public Pension Fund<br>Representative      | 0                | 15.000                                       | 21.000  | 0                | 0   | 0  | 36.000  | 0                     | 200.000          | 0                           | 0                          | 0              | 200.000   | 0         | 236.000         | (                |
|   | Total  | 0                | 75.000                                       | 81.000  | 0                | 0   | 0  | 156.000 | 0                     | 1.200.000        | 0                           | 0                          | 0              | 1.200.000 | 0         | 1.356.000       | (                |
|   |  |                  |  | Secon   | d: N             | lon-exec                                    | utive n  | nembers |                       |                  |                             |                            |                |           |           |                 |                  |
| 1 | Dr. Ali Abdulaziz Al Khudairi  | 0                | 15.000                                       | 21.000  | 0                | 0   | 0  | 36.000  | 0                     | 500.000          | 0                           | 0                          | 0              | 500.000   | 0         | 536.000         | (                |
| 2 | Mr. Mansour Abdullah Al Zeir   | 0                | 15.000                                       | 3.000   | 0                | 0   | 0  | 18.000  | 0                     | 500.000          | 0                           | 0                          | 0              | 500.000   | 0         | 518.000         | (                |
|   | Total  | 0                | 30.000                                       | 24.000  | 0                | 0   | 0  | 54.000  | 0                     | 1.000.000        | 0                           | 0                          | 0              | 1.000.000 | 0         | 1.054.000       | (                |
|   |  |                  |  | Th  | ird:             | Executiv                                    | ve men   | ibers   |                       |                  |                             |                            |                |           |           |                 |                  |
| 1 | 1-Eng / Ali bin Abdullah Al-Hassoun  | 0                | 15.000                                       | 18.000  | 0                | 0   | 0  | 33.000  | 0                     | 500.000          | 0                           | 0                          | 0              | 500.000   | 0         | 533.000         | (                |

|   | Name  | Fixed Rewards<br>(except attending<br>meetings) | Instead of attending sessions | Total  |  |  |  |
|---|---|---|-------------------------------|--------|--|--|--|
|   | Members of the                                    | Audit Committee                                 |                               |        |  |  |  |
| 1 | Dr. Ali bin Abdulaziz Al-Khudairi                 | 0   | 18.000                        | 18.000 |  |  |  |
| 2 | Mr. Abdullah Mohamed Al-Bahouth                   | 0   | 18.000                        | 18.000 |  |  |  |
| 3 | Dr. Tami bin Hadeef al-Buqami                     | 0   | 18.000                        | 18.000 |  |  |  |
| 4 | Mr. Majid Nasser Al-Subaie                        | 0   | 9.000                         | 9.000  |  |  |  |
|   | Total   | 0   | 63.000                        | 63.000 |  |  |  |
|   | Members of Nominations and Remuneration Committee |   |                               |        |  |  |  |
| 1 | Mr. Abdullah Mohamed Al-Bahouth                   | 0   | 3.000                         | 3.000  |  |  |  |
| 2 | Mr . Mansour bin Abdullah Al-Zair                 | 0   | 3.000                         | 3.000  |  |  |  |
| 3 | Dr. Ali bin Abdulaziz Al-Khudairi                 | 0   | 3.000                         | 3.000  |  |  |  |
|   | Total   | 0   | 9.000                         | 9.000  |  |  |  |
|   | Members of the Ez                                 | xecutive Committee                              |                               |        |  |  |  |
| 1 | Mr. Khaled Saleh Al-Hazal                         | 0   | 18.000                        | 18.000 |  |  |  |
| 2 | Eng. Ali Abdullah Al Hassoun                      | 0   | 18.000                        | 18.000 |  |  |  |
| 3 | Mr. Fahad Abdullah Al-Qasem                       | 0   | 15.000                        | 15.000 |  |  |  |
| 4 | Mr. Majid Nasser Al-Subaie                        | 0   | 18.000                        | 18.000 |  |  |  |
|   | Total   | 0   | 69.000                        | 69.000 |  |  |  |

# **Remuneration of committee members**

# 6- Results of Annual Audit for the efficiency of internal audit processes

The external auditor tasks include reviewing the final financial data of the company besides the assessment of the internal audit system including the accounting system from the theoretical and the applied aspects; the company provides a report about the weaknesses of the system and the ways adopted to handle them in addition to enabling the auditor to review the reports of the internal audit unit for the related period. The internal audit unit under the supervision of audit committee will carry out continuous financial, operational and technological processes to verify the efficiency of the internal audit systems in terms of protecting the company assets in addition to the assessment of work risks and measuring the sufficiency of performance; the internal audit unit will submit quarterly regular reports to the audit committee, including the results of internal audit assessment. The annual report of the audit committee asserted the effectiveness and the quality of internal audit processes and it revealed no essential weakness during the year 2020 G.

# **Board Declarations**

- The accounts records have been duly developed accounting to the accounting standards issued by the Saudi commission of chartered accountants.
- The internal audit system has been developed on sound bases and it has been carried out perfectly.
- There is no doubt to be mentioned concerning the company ability to continue its operation.

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# **Disclosures**

- The Company acknowledges that It has no outstanding credits.
- There is no penalty, sanction, precautionary measure or precautionary restriction imposed on the company by the authority or any supervisory, regulatory or judicial authority.
- The company acknowledges that no member of the board of directors, chief executive officer, chief financial officer, or any person related to them has any direct or indirect interest in the business that takes place for the company, and that all members of the board of directors do not have any participation in any loan or that the company guarantees any of the members of the board of directors in a loan or commitment of any kind
- The company has no knowledge about any arrangements of agreements under which a director or a senior executive has transferred any salary or compensation.
- There are no contracts with any parties related to the board of directors, the chief executive office, his deputy, the financial manager or anyone of their relatives.
- The company has no knowledge about any arrangements of agreements under which any a corporate shareholder has assigned its rights in the profits.
- There are no other investments or provisions created for the interest of anyone working for the company.
- The company had no notification concerning any interest in the category of shares with voting rights and any change thereof during the last fiscal year.
- The company has no debt instruments transferable to shares and any preemption rights, underwriting rights or similar rights.
- The company has not issued any transfer rights or underwriting under debt instruments transferable to shares, any preemption rights, underwriting rights or similar rights.
- The company has not refunded, purchased or precluded any refundable debt instruments .
- In its meeting held on 10 /3/2021 the board of directors recommended the next general assembly to pay an amount of (SR 115.555.555) as profits of the second half of the year 2020 for the company shareholders about (65 hallals) for each share.

| No | Name  | The Attendance Record<br>The Extraordinary General Assembly Meeting<br>on19/4/2020(Online) |
|----|---|--|
| 1  | Prince / Faisal bin Abdulaziz bin Ayaf,<br>Riyadh municipality representative | Attendant  |
| 2  | Dr. Ali Abdulaziz Al Khudairi   | Attendant  |
| 3  | Eng. Ali Abdullah Al Hassoun  | Attendant  |
| 4  | Mr. Khaled Saleh Al-Hazal   | Attendant  |
| 5  | Mr. Mansour Abdullah Al Zeir  | Attendant  |
| 6  | Mr. Majid Nasser Al-Subaie  | Attendant  |
| 7  | Mr. Fahad Abdullah Al-Qasem   | Attendant  |
| 8  | Mr. Abdullah Mohamed Al-Bahouth –<br>Public Pension Agency Representative     | Attendant  |

# **General Assemblies**

# **Dividend distribution**

|           | Dividends distribut               | ited during the year                   |  |              |
|-----------|-----------------------------------|--|--|--------------|
|           | Earnings for the second half 2019 | Earnings for<br>the first half<br>2020 | Proposed dividend<br>rates at the end of the<br>year | Gross profit |
| The ratio | 5%                                | 5%                                     | 6.5 %  | 16.5 %       |
| Total     | 88888888.5 SR                     | 88888888.5 SR                          | 1155555555   | 293333332    |

# Shareholders Record Appl ications and Dates

| Number of the company's applications for the register of shareholders | Application Date | Application Reasons |
|---|------------------|---------------------|
| 1   | 20/01/2020       | Corporate Actions   |
| 2   | 23/03/2020       | Corporate Actions   |
| 3   | 19/04/2020       | General Assembly    |
| 4   | 21/04/2020       | Profit File         |
| 5   | 03/06/2020       | Corporate Actions   |
| 6   | 16/09/2020       | Profit File         |

# **Risks Facing The Company**

The risks indicated hereunder do not include all the risks that might face the company, there may be additional risks and they are not known to the company or the company may deem them unessential and they may hinder the company operations.

# Fluctuation in the company processes and dependence on service projects

The company works depend on two main aspects: (1) public utility & service projects 2) commercial centers & real-estate projects. The revenue of such projects may be affected in the future by the extend of demand, which might result in adverse effect on the company financial position and operation results besides affecting the company activity in the service projects, which may change the demand of such projects in various seasons particularly in Riyadh and generally in the kingdom. However, the kingdom tended to projects providing miscellaneous services and commodities in the fields of transport, vehicles, vegetables, fruits, meats and commercial centers whose growth is positively related with the population growth.

# **Revenue Collection**

The sources of the company revenues constitute centers and markets and entail the collection by checks, the bank deposits and particularly the cash collection, however, the company faced such risks through preparing precise documentary courses and applying auto-systems besides electronic control systems to limit such risks.

# **Expansion Strategy**

Arrivadh development Co. has adopted five plan in the previous years and it has resulted in an unprecedented growth in the operation profits during the last five years; the company approved new projects in the two fields of public utility and real-estate development. The new projects of the company. The new projects of the company may be subject to fluctuations in the tastes of consumers and the volume of demand, which might affect adversely on the results of operational processes of the company and its financial position.

# **Company Works Progress Obstruction**

The company depends for its activity on the infrastructure of its projects which increases the confidence of the dealing parties. Necessary precautions have been processed to protect its properties from natural disasters or terroristic acts by applying the highest standards of safety through the regular maintenance and ensuring security protection, but there is no guarantee by the company that the course of its business will not be affected, even indirectly, by one of those obstacles.

# Saudization

The company has no risks because it is ranked in the premium domain as per the classification made by Ministry of Labor, however, there is nothing to guarantee the company ability to maintain the current percentage of Saudization; most importantly, the company has precise updated and documented regulations for all the practical assignments, besides the firm policy to circulate position, continuous training and Saudization.

# **Credit Risk**

Credit risk is the inability of one party to fulfill its obligations, which results in the other party incurring financial losses. The company seeks to reduce credit risk by periodically monitoring any outstanding receivables.

# Liquidity Risk

It is the risk of a firm's inability to secure the liquidity necessary to meet the liabilities related to financial instruments. Liquidity risk may result from the inability to sell a financial asset quickly at a value close to its fair value. The company manages liquidity risk by ensuring that the necessary funding is available in the company when needed.

# **Currency Risk**

It is the risk of change in the value of financial instruments due to changes in the exchange rates of foreign currencies. The company's primary transactions are in Saudi riyals. Management believes that currency risk is not significant.

# **Fair Value**

It represents the fair value at which an asset is exchanged, or a liability settled, between willing parties under fair dealing terms. As the company's financial statements are prepared according to the historical cost principle, differences may arise between the book value and the estimated fair value. Management believes that the fair value of the Company's financial assets and liabilities is not significantly different from their carrying value.

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# **Profit Distribution Policy**

As a general policy adopted in this concern, the board of directors recommends in the end of each fiscal year to distribute the net profits of the company after deducting the all general expenses and other costs including the legally applicable Zakat as indicated in article (44) of the company articles of association as follows:

- 1. 10 % of the net profits will be withheld to compose the regulatory reserve; the ordinary general meeting may stop such withholding if the said reserve becomes equal to half of the capital.
- 2. An amount equal to 5 % of the paid up capital will be distributed to shareholders out of the remaining profit.
- 3. 5 % of the remaining profit will be provisioned as a remuneration to the directors, considering relevant resolutions and instruction issued by the competent authorities; then the balance of profit will be distributed to the shareholders as additional dividends.

# Conclusion

We would like to take this opportunity to pay tribute to the support given by the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud and His Highness, the trustworthy Crown Prince, Prince Muhammad bin Salman bin Abdulaziz, may Allah protect them, to the private sector. The Board also commends His Royal Highness Prince / Faisal bin Bandar bin Abdulaziz, Governor of Riyadh Region and Honorary Chairman of the Board of Directors of the company for his distinguished efforts through continuous guidance and follow-up to turn the purposes included in the Articles of Association of the company and its articles of association into a tangible reality. The Board also praises His Royal Highness Prince / Mohammed bin Abdulaziz, Deputy Governor of Riyadh Region, for his support of the company in everything that would improve and develop performance and serve the public interest. We also thank you for having responded to this invitation and for your attendance at this meeting, and we appreciate your confidence that you have placed in the Board of Directors, and we do not forget to thank all the employees of the company for their sincere efforts exerted in order to improve the company's performance and increase shareholders' rights.

Peace, mercy and blessings of Allah.

The Chairman and The Members of the Board of Directors



# **FINANCIAL STATEMENTS**

FOR THE YEAR ENDED DECEMBER 31, 2020 TOGETHER WITH INDEPENDENT AUDITOR'S REPORT



Al Azem, Al Sudairy, Al Shaikh & Partners CPAs & Consultants Member Grows Global C. R. License No. 323/11/146 P.O. Box 10004 Riyadh 11443 Kingdom of Saudi Arabia Telephone: +966 11 217 5000 Focsimile: +966 11 217 5000 Email: chi@crowe.sa www.crowe.com/sa

# INDEPENDENT AUDITOR'S REPORT

# TO: THE SHAREHOLDERS OF ARRIYADH DEVELOPMENT COMPANY (A Saudi Joint Stock Company)

#### Report on the Audit of the Financial Statement

#### **Opinion:**

We have audited the financial statements of ARRIYADH DEVELOPMENT COMPANY - A Saudi Joint Stock Company - (the "Company"), which comprise of the statement of financial position as at 31 December 2020, the statements of profit or loss and other comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2020 and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Certified Public Accountants ("SOCPA").

#### **Basis for Opinion:**

We conducted our audit in accordance with International Standards on Auditing ("ISAs") as endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the professional code of conduct and ethics as endorsed in the Kingdom of Saudi Arabia that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters:

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined matters described below to be the key audit matters to be communicated in our report.

Salman B. AlSudairy License No. 283 Audit, Tax & consultants

Musad A. Al. Shaikh License No. 658

Abdullah M. AlAzem License No. 335



# Key Audit Matters (continued)

| Key audit matter  | How the matter was addressed in our audit   |
|---|---|
| The company recognized revenue of SAR 237.7<br>million for the year ended December 31, 2020<br>(2019: SAR 249.7 million). Revenue mainly<br>comprised of rental and operating revenue.<br>We considered this as a key audit matter because<br>of the significance of the amount and the inherent<br>risk of recognizing revenue above or below its<br>actual value. | <ul> <li>We performed the following procedures in relation to revenue:</li> <li>Our audit procedures included considering the appropriateness of accounting policies to recording the Company's revenues and evaluating Compliance of these policies with IFRS.</li> <li>Evaluating the design, implementation and testing of the efficiency of the company's control procedures.</li> <li>We have performed test of details based on sampling to test the invoices and contracts for existence and recognition revenue.</li> <li>We conducted an examination of the details on the basis of the sample to review the lease contracts concluded with the clients to assess whether the rental income is recorded in accordance with the terms of the contract and also to determine any unusual items and to assess the appropriateness of accounting for the rental income.</li> <li>Assessed the completeness of rental income which is recorded during the year by comparing the data used in revenue recognition to rental contracts with customers.</li> <li>We have performed detailed analytical procedures for the balances and transactions of rental income and the timing of their recording.</li> </ul> |



# Key Audit Matters (continued)

| Real estate investments<br>Refer to note (3) for the accounting policy related<br>disclosures.   | to real estate investments and note (5) for related  |
|--|--|
| Key audit matter   | How the matter was addressed in our audit  |
| Real estate investments represent a significant<br>percentage of the total assets of the Company as<br>at the date of the financial statements,<br>amounting to SAR 1.395 million.<br>Real estate investments are stated at cost less<br>accumulated depreciation and impairment, If<br>any. The Company's management determines<br>the fair value of its properties for disclosure<br>purpose and impairment testing at the financial<br>statements date, the valuations are performed by<br>an independent external evaluator assigned by<br>the Company.<br>The valuation of real estate investments based<br>on estimates and assumptions such as rent<br>value, occupancy rates, discount rates, market<br>knowledge and historical transactions.<br>We considered this as a key audit matter<br>because of the importance and complexity of the<br>Real estate investments valuation process and<br>its dependency on a range of estimates and<br>assumptions. | <ul> <li>We performed the following procedures in relation to real estate investments:</li> <li>Assess the policies and the reasonability of the accounting estimates which were used by the company</li> <li>Assess the accuracy of inputs used by the external evaluator.</li> <li>Evaluate the qualification and competence of the external evaluator, as well as his independence.</li> <li>We also reviewed the adequacy of the Company's disclosures included in the accompanying financial statements.</li> </ul> |



#### Key Audit Matters (continued)

| Key audit matter  | How the matter was addressed in our audit   |
|---|---|
| Investment in an associate company represent a significant percentage of the total assets of the Company as at the date of the financial statements, amounting to SAR 472.2 million. The results of the associate are included in the financial statements using the equity method as significant influence is evident from the company's ability to make financial and operating decisions. We considered this as a key audit matter because of the importance of the balances related to it in the accompanying financial statements. In addition to that professional judgment have been exacted regarding the assessment of lack of control over the associate despite investment ratio exceeded 50%. | <ul> <li>We performed the following procedures in relation to investment in an associate company:</li> <li>Evaluating the appropriateness of the company's accounting policies to measure investments using the equity method to be in the line with the requirements of International Financial Reporting Standards.</li> <li>We have obtained financial statements of the associate for the period ending 31 December 2020 and reviewed the profit or loss statement in addition to the statement of financial position and obtained sufficient evidence to validate the numbers of the financial statements.</li> <li>Evaluate the extent of control exacted and ensured that the invested Company should be classified as an associate, as the investment by percentage exceeds 50%.</li> <li>Review and verified the adjustments made during the year on the investment in an associate company.</li> <li>We also reviewed the adequacy of the Company's disclosures included in the accompanying financial statements.</li> </ul> |

#### Other Information

Management is responsible for the other information. Other information comprises the information included in the annual report other than the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report and conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.



#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the International Financial Reporting Standards (IFRS) as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are issued by Saudi Organization for Certified Public Accountants ("SOCPA"), Regulations for Companies and Company's By-laws, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing ("ISAs") as endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing ("ISAs") as endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
  or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events in a
  manner that achieves fair presentation.



# Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Report on Other Legal and Regulatory Requirements**

Paragraph (135) of the Companies Law requires the auditor to include in his report any violations of the Regulations for Companies and Company's By-laws. During our audit of the financial statements, we did not found that the Company is in violations of the Companies Regulations and the Company's Articles of Association.

لعظم والسديري وال الشيخ وشركاؤهم محاسبون ومراجعون فالوتيون License No نرختمن راقه Ø 323/11//48 11.2.21 . .... Al Azem, Al Sudairy, Al Shaikh & Partners Certified Public Accountant, A

26 Rajab 1442H (March 10, 2021) Riyadh, Saudi Arabia AlAzem, AlSudairy, Al Shaikh & Partners Certified Public Accountants

Abdullah M. AlAzem

License No. 335

# ARRIYADH DEVELOPMENT COMPANY (SAUDI JOINT STOCK COMPANY) STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020

(Saudi Riyals)

|  | Note | 31 December 2020 | 31 December 2019<br>(Restated) | 1 January 2019<br>(Restated)           |
|--|------|------------------|--------------------------------|--|
| ASSETS   |      |                  |                                | ************************************** |
| NON-CURRENT ASSETS                                     |      |                  |                                |  |
| Property, plant and equipment, net                     | 4    | 613,751          | 764,249                        | 896,017                                |
| Real estate investments, net                           | 5    | 1,395,041,268    | 1,421,017,061                  | 1,334,622,509                          |
| Right of use Assets, net                               | 6    | 58,480,338       | 63,096,151                     |  |
| Projects under constructions                           | 7    | 7,420,519        | 5,610,581                      | 74,019,863                             |
| nvestments as at fair value through other              | ,    | 1,120,017        | 0,010,001                      | 1,019,005                              |
| omprehensive income                                    | 8    | 44,151,937       | 39,289,421                     | 712,694,727                            |
| nvestment in a associate company                       | 9    | 472,160,536      | 555,007,577                    |  |
| Murabaha investment deposits                           | 12   | 240,000,000      | -                              | 175,000,000                            |
| FOTAL NON-CURRENT ASSETS                               | 12   | 2,217,868,349    | 2,084,785,040                  | 2,297,233,116                          |
| CURRENT ASSETS   |      |                  |                                |  |
| Accounts receivable, prepayments and other assets, net | 10   | 55,874,915       | 50,904,170                     | 58,253,439                             |
| Due from related party                                 | 11   | 44,975,854       | 20,704,170                     | 00,200,407                             |
| Aurabaha investment deposits                           | 12   |                  | 175,000,000                    | 25,000,000                             |
| Cash at banks  | 14   | 48,866,307       | 20,734,435                     | 31,115,725                             |
| FOTAL CURRENT ASSETS                                   |      | 149,717,076      | 246,638,605                    | 114,369,164                            |
| FOTAL ASSETS   |      | 2,367,585,425    | 2,331,423,645                  | 2,411,602,280                          |
| SHAREHOLDERS' EQUITY AND LIABILITIES                   |      |                  |                                |  |
| SHAREHOLDERS' EQUITY                                   |      |                  |                                |  |
| Share capital  | 13   | 1,777,777,770    | 1,777,777,770                  | 1,333,333,330                          |
| Statutory reserve                                      | 14   | 66,060,909       | 43,268,366                     | 271,132,685                            |
| Retained earnings                                      |      | 136,855,401      | 110,400,841                    | 361,167,312                            |
| Revaluation reserve investments through OCI            | 8    | 400,974          | (3,536,410)                    | 98,180,074                             |
| TOTAL SHAREHOLDERS' EQUITY                             |      | 1,981,095,054    | 1,927,910,567                  | 2,063,813,401                          |
| NON-CURRENT LIABILITIES                                |      |                  |                                |  |
| ease obligations - non-current portion                 | 6    | 52,019,147       | 54,967,678                     |  |
| Imployee benefit obligations                           | 15   | 11,916,334       | 10,589,236                     | 10,194,439                             |
| TOTAL NON-CURRENT LIABILITIES                          |      | 63,935,481       | 65,556,914                     | 10,194,439                             |
| CURRENT LIABILITIES                                    | -    |                  | A 15 A 37 17 1                 |  |
| Accounts payable, accrued expenses and other payables  |      | 230,612,489      | 245,237,461                    | 259,088,526                            |
| ease obligations - current portion                     | 6    | 5,980,261        | 12,395,373                     | -                                      |
| Dividends payable                                      | 17   | 68,080,194       | 66,417,182                     | 63,876,452                             |
| Provision for Zakat                                    | 18   | 17,881,946       | 13,906,148                     | 14,629,462                             |
| FOTAL CURRENT LIABILITIES                              |      | 322,554,890      | 337,956,164                    | 337,594,440                            |
| FOTAL LIABILITIES                                      |      | 386,490,371      | 403,513,078                    | 347,788,879                            |
| FOTAL SHAREHOLDERS' EQUITY AND<br>LIABILITIES          |      | 2,367,585,425    | 2,331,423,645                  | 2,411,602,280                          |

The attached notes (1) to (32) form an integral part of these financial statements.

# ARRIYADH DEVELOPMENT COMPANY (SAUDI JOINT STOCK COMPANY) STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2020

(Saudi Riyals)

|   | Note | 2020         | 2019 (Restated) |
|---|------|--------------|-----------------|
| Revenue   | 19   | 237,730,535  | 249,697,110     |
| Cost of revenue   | 20   | (69,107,347) | (64,874,058)    |
| Gross operating profit  |      | 168,623,188  | 184,823,052     |
| General and administrative expenses   | 21   | (22,041,652) | (29,986,154)    |
| Net profit from main operations   |      | 146,581,536  | 154,836,898     |
| Finance cost  | 6    | (3,261,110)  | (2,486,173)     |
| Income from Murabha deposits  |      | 3,903,511    | 5,033,451       |
| The company's share of the results of the business of the associate   | 9    | 87,196,979   | (237,611)       |
| The company's share of the accumulated net operating<br>and management expenses of the fund on the closing date                       | 9    | ÷            | (17,824,192)    |
| Cash dividends investments as at fair value through OCI   | 8A   | 925,132      | 1,311,178       |
| Other income  | 22   | 1,118,768    | 6,866,478       |
| Net profit for the year before zakat  |      | 236,464,816  | 147,500,029     |
| Estimated zakat   | 18-B | (8,539,385)  | (4,563,588)     |
| Net profit for the year   |      | 227,925,431  | 142,936,441     |
| Other Comprehensive Income  |      |              |                 |
| Items that cannot be reclassified to profit or loss   |      |              |                 |
| Actuarial (losses) / profits for employee benefits obligations<br>The movement of fair value for investments through OCI - unrealized | 15   | (900,551)    | 654,986         |
| gain / (loss)   | 8    | 3,937,384    | (101,716,484)   |
| Total comprehensive income for the year   |      | 230,962,264  | 41,874,943      |
| Earnings per share  | 26   |              |                 |
| Basic and diluted earnings per share from main operations   |      | 0.82         | 0.87            |
| Basic and diluted earnings per share from net profit for the year   |      | 1.28         | 0.80            |

The attached notes (1) to (32) form an integral part of these financial statements.

ARRIYADH DEVELOPMENT COMPANY (SAUDI JOINT STOCK COMPANY) STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY For the year ended December 31, 2020 (Saudi Riyals)

|  | Share capital | Statutory reserve | Retained earnings | Revaluation reserve<br>investments through<br>OCI | Total shareholders'<br>equity |
|--|---------------|-------------------|-------------------|---|-------------------------------|
| Balance as at 1 January 2019 (Restated)    | 1,333,333,330 | 271,132,685       | 361,167,312       | 98,180,074  | 2,063,813,401                 |
| Net profit for the year                    | •             | •                 | 142,936,441       | •   | 142,936,441                   |
| Transferred to statutory reserve           | a             | 16,580,121        | (16,580,121)      | a   | a                             |
| Other comprehensive income                 | •             | ÷                 | 654,986           | (101,716,484)                                     | (101,061,498)                 |
| Dividends                                  | a             | ÷                 | (177,777,771)     | ,   | (177,777,77)                  |
| Transfer from retained earnings to capital | 200,000,000   | i.                | (200,000,000)     | ,   | •                             |
| Transfer from statutory reserve to capital | 244,444,440   | (244,444,440)     | <b>(K</b>         |   | •                             |
| Balance as at 31 December 2019 (Restated)  | 1.777,777,770 | 43,268,366        | 110,400,841       | (3,536,410)                                       | 1,927,910,567                 |
| Balance as at 1 January 2020               | 1,777,777,770 | 43,268,366        | 110,400,841       | (3,536,410)                                       | 1,927,910,567                 |
| Net profit for the year                    | •             | •                 | 227,925,431       | •   | 227,925,431                   |
| Transferred to statutory reserve           | ï             | 22,792,543        | (22,792,543)      | •   | э.                            |
| Other comprehensive income                 | - 15          | Ŧ.                | (900,551)         | 3,937,384   | 3,036,833                     |
| Dividends distribution (Note 25)           | •             | *                 | (777,777,771)     | ×   | (177,777,771)                 |
| Balance as at 31 December 2020             | 1.777,777,770 | 66,060,909        | 136,855,401       | 400,974   | 1,981,095,054                 |

The second statements.

# ARRIYADH DEVELOPMENT COMPANY (SAUDI JOINT STOCK COMPANY)

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2020

(Saudi Riyals)

|  | 2020                     | 2019 (Restated)            |
|--|--------------------------|----------------------------|
| OPERATING ACTIVITIES   | 200 005 101              | 140.002 111                |
| Net profit for the year<br>Adjustments to reconcile net profit with net cash provided from | 227,925,431              | 142,936,441                |
| operating activities:  |                          |                            |
| Depreciation   | 37,121,393               | 32,300,525                 |
| Finance cost   | 3,261,110                | 2,486,173                  |
| Income from Murabha deposits   | (3,903,511)              | (5,033,451)                |
| (Reversal) / formed provision for expected credit loss                                     | 3,729,440                | 10,213,128                 |
| Impairment of prepared consultancy fees  | (61,200)                 | -                          |
| The company's share in the associate's losses  | (87,196,979)             | 237,611                    |
| The company's share of the accumulated net operating and                                   |                          |                            |
| management expenses of the fund on the closing date  | ÷                        | 17,824,192                 |
| Profit from sale of property, plant and equipment  | (11,000)                 |                            |
| Employee benefit obligations   | 1,234,945                | 1,727,971                  |
| Zakat formed   | 8,539,385                | 4,563,588                  |
|  | 190,639,014              | 207,256,178                |
| Operating assets and liabilities:  |                          |                            |
| Accounts receivable, prepayments and other assets  | (4,735,474)              | (1,094,598)                |
| Accounts payable, accrued expenses and other payables                                      | (14,624,972)             | (9,851,065)                |
| Zakat paid   | (4,563,587)              | (5,286,902)                |
| Paid employee benefit obligations  | (808,398)                | (678,188)                  |
| Net cash provided from operating activities  | 165,906,583              | 190,345,425                |
| INVESTING ACTIVITIES<br>Purchase of investments in an associate                            |                          | (60.290)                   |
|  | - (025 122)              | (69,380)                   |
| Purchase of investments through OCI  | (925,132)                | (1,311,178)                |
| Murabaha investment deposits   | (65,000,000)             | 25,000,000                 |
| Purchase of investments through P & L  | (197,047)                | (409,383)                  |
| Proceeds from sale of property, plant and equipment  | 11,000                   | -                          |
| Proceeds from sale of real estate investments  | (6,182,242)              | (66,861)                   |
| Projects under construction addition   | (1,809,938)              | (44,408,113)               |
| Net cash used in investing activities<br>FINANCING ACTIVITIES                              | (74,103,359)             | (21,264,915)               |
| lease obligations Paid   | (12,624,753)             | (224,753)                  |
| Due from related party   | 125,068,166              | (224,755)                  |
| Cash dividends paid  | (176,114,765)            | (179,237,047)              |
| Net cash used in financing activities  | (63,671,352)             | (179,461,800)              |
| Net decrease in cash at banks  |                          |                            |
| cash at banks at beginning of the year   | 28,131,872<br>20,734,435 | (10,381,290)<br>31,115,725 |
| cash at banks at end of the year   | 48,866,307               | 20,734,435                 |
| Non-cash transactions  |                          |                            |
| Dividends payable  | 1,663,012                | 2,540,730                  |
| Finance cost charged to projects under construction  | -                        | 941,823                    |
| Depreciation expense charged for projects under construction                               | -                        | 1,133,164                  |
| Transfer from investments in funds to investments in an associate                          | -                        | 573,000,000                |
| Transfer from retained earnings and statutory reserve to capital                           | -                        | 444,444,440                |
| Transfer from projects under construction to real estate investments                       | -                        | 114,892,382                |
| The movement of fair value for investments through OCI                                     | 3,936,833                | (101,716,484)              |
| Transfer from the investment in associate company balance to due                           |                          |                            |
| from a related party balance (recovery of permanent financing                              |                          |                            |
| exchange investment in associate company)  | 170,044,020              |                            |
|  |                          |                            |

The attached notes (1) to (32) form an integral part of these financial statements.

# 1. ACTIVITIES

Arriyadh Development Co. is Saudi Joint Stock Company was founded according to the royal decree No. m/2 dated Safar 9, 1414H corresponding to July 28, 1993. The Company is registered in the Kingdom of Saudi Arabia under the Commercial Registration No. 1010124500, issued in Riyadh dated Thu Al-Qa'dah 29, 1414H (corresponding to May 10, 1994). The paid-up capital of the company 1,333,333,330 SR from 133,333,333 shares at a par value of 10 SR per share. During the year 2019, the company's capital was increased to SAR 1,777,777,770 from 177,777,777 shares, each valued at SAR 10.

The Company's Head Office is located at King Fahad Road Addira District, P.O. Box 7442, Riyadh 11462, Kingdom of Saudi Arabia.

The principle activities of general construction of residential buildings, general construction of nonresidential buildings and includes (schools, hospitals, hotels, etc.), general construction of government buildings, construction of prefabricated buildings in locations, and renovations of residential and nonresidential buildings.

# 2. BASIS OF PREPARATION FINANCIAL STATEMENTS

#### 2-1 Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as endorsed in Saudi Arabia and other standards and pronouncements endorsed by the Saudi Organization for Certified Public Accountants (SOCPA).

#### 2-2 Preparation the financial statements

The accompanying financial statements have been prepared on the basis of historical cost except investments in equity instruments by fair value and recognition of employee benefit obligations that are recognized at the present value of future liabilities using the expected credit unit method.

The financial statements are presented in Saudi Riyals, which is the Company's functional and presentation currency.

#### 2-3 Going concern

The company's current liabilities are in excess of current assets by SR 172,837,814. However, the executive management of the company expects the company's ability to obtain sufficient cash flows to meet its continuing obligations. These financial statements have been prepared on the going concern basis.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of the significant accounting policies adopted by the company

#### Use of estimates

The preparation of financial statements in accordance with International Financial Reporting Standards requires the use of estimates and assumptions that may affect the value of restricted assets and liabilities, and disclosure of potential assets and liabilities in the date of the financial statements, and the value of revenue and expenses were disclosure to the period of the financial statement's preparation. Although these estimates and judgments are based on management's best knowledge and events available to the management in the date of the financial statements, it is possible that actual final results differ from these estimates. These estimates and assumptions are reviewed on a continual basis and effects resulting from these accounting changes will be disclosed in the year and future period which are affected by it.

The estimates and assumptions that are at significant risk that could significantly change the carrying amounts of assets and liabilities during the subsequent financial years are as follows:

#### Use of estimates (continued)

#### A) Change in accounting estimates

In accordance with the company's policy, it reviews the estimated useful lives and operational efficiency of property, plants, equipment and real estate investments on an ongoing basis. This review indicated that the actual useful life of some buildings within the real estate investment was longer than the estimated useful lives used for depreciation purposes in the company's financial statements. As a result, as of January 1, 2020, the company has changed its estimates of useful lives of some buildings within real estate investment to better reflect the estimated periods during which these assets will remain in service. The effect of these changes on current and projected depreciation expenses, included in "revenue costs", is as follows:

| (Decrease) increase in | 2020        | 2021        | 2022        | 2023        | <u>2024</u> | After 2024 |
|------------------------|-------------|-------------|-------------|-------------|-------------|------------|
| depreciation expense   | (5,937,851) | (5,937,851) | (5,937,851) | (5,937,851) | (5,937,851) | 29,689,254 |

#### B) Impairment of Non-financial assets

The Company assesses at each reporting date whether there is an indication that the asset has been impaired. If any indication exists, the Company estimates the recoverable amount of the asset. The recoverable amount of the asset is the higher of the fair value of the asset less costs to sell and its value in use. In assessing the value in use, the estimated future cash flows of the asset are discounted to their present value using a discount rate that reflects current market assessments of the time value of funds and the risks specific to the asset. When determining fair value less costs to sell, the latest market transactions are taken into consideration. If the recoverable amount of the asset is estimated at less than it carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognized immediately in the statement of profit or loss. If a subsequent impairment loss is reversed, the carrying amount of the asset is increased to the revised value of its recoverable amount, but only to the extent that the carrying amount does not exceed the carrying amount that would have been determined in the event that there is no impairment loss on the asset previous years. An impairment loss is recognized directly in the statement of profit or loss.

#### C) Provisions

Provisions are recognized when the Company has contingent liabilities (legal or constructive) arising from past events and the payment of the liability is probable and can be reliably measured. The amount recognized as an allowance is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. When an allowance is measured using estimated cash flows to settle the present liability, its carrying amount is the present value of those cash flows. If some or all of the economic benefits required to settle a provision from a third party are expected to be recovered, the amount due is recognized as an asset if the amount is certain to be recovered and the amount of the receivable can be reliably measured.

#### D) Useful lives for real estate investments & property, plant and equipment

The Company's management determines the estimated useful lives of property, property, plant and equipment for the purpose of calculating depreciation. This estimate is made after taking into account the expected use of the asset or the actual obsolescence. The management periodically reviews the estimated useful lives at least annually and the depreciation method to ensure that the method and periods of depreciation are consistent with the expected pattern of economic benefits of the assets.

#### E) Assumptions of liabilities of employee's benefits

After-service benefits represent liabilities that will be settled in the future and require the use of assumptions against expected liabilities. IAS 19 "Employee Benefits" requires management to use more assumptions regarding variables such as discount rates, rate of compensation increases, return on original, mortality rates, turnover, and future health care costs. The Company's management leads an actuarial valuation of the liability account. Changes in key assumptions can have a significant impact on expected benefit liabilities and / or periodic employee benefit costs incurred.

#### F) Zakat

Zakat is calculated pursuant to Zakat Regulation in the Kingdom of Saudi Arabia and recognized in the respective subsidiaries or in the statement of profit or loss in each period, The provision is based on an estimate of Zakat that is adjusted in the financial period in which the final assessment of Zakat is issued by the General Authority of Zakat and Tax ("GAZT"), Any change in the estimate resulting from the final assessment is recognized in that period.

#### Real Estate Investments

#### A) Confession

Land and buildings owned by the company for purposes of generating rental income or for capital appreciation, or for both purposes, are classified as investment properties. Properties that are created or developed for future use as investment properties are also classified as investment properties.

#### **B)** Measurement

Investment properties are measured at cost, less accumulated depreciation, if any. As no land is accounted for depreciation. Building consumption is calculated according to the straight-line method on the basis of its useful life by adopting the following annual percentages:

Building 1.6% - 7%

Investments land include lands fully owned to the company (except for what was mentioned in Note 5), and all recorded in the costs with addition to development expenses.

Real estate investments are stated at cost in accordance with IAS 40, the standard give choices for recording its investment properties are at cost or at fair value provided that there is no impediment to the ability to reliably determine the value of the investment. The management has chosen the cost model to record its investments.

#### **Project Under Progress**

Projects under construction consist of the amount spent on building or purchasing property, plant, equipment, or real estate investments. When the project is completed and as appropriate, it is converted into property, machinery, and equipment or real estate investments. The project is in progress at cost and any decrease in value is reviewed annually (if any).

#### Impairment

# A) Financial Assets

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if there is objective evidence of result of one or more events that occurred after the initial recognition of the asset, and that loss events had an impact on the estimated future cash flows of that asset that can be estimated reliably. Objective evidence that financial assets are impaired can include default or delinquency by a debtor, restructuring of an amount due to the company on terms that the company would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the company,

Economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment.

For available-for-sale equity instruments that cannot be reversed, they are recognized directly in the statement of profit or loss.

## Impairment (continued)

#### **B)** Non-financial Assets

Non-financial assets (other than biological assets measured at fair value, inventories and deferred tax assets) are reviewed at each reporting date to identify circumstances indicating occurrence of impairment loss or reversal of impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss or reversal of impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified,

Corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified. Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired. Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognized immediately in Condensed Statement of Profit or Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

#### Derecognition

A financial asset is primarily derecognized when the contractual rights to receive cash flows from the asset have expired, or the Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a pass through' arrangement; and either the Company has transferred substantially all the risks and rewards of the asset. Or the Company has neither transferred nor retained substantially all the risks and rewards of the asset. But has transferred control of the asset.

#### Property, plant and equipment

Property, plant and equipment are stated at cost net of accumulated depreciation. The cost is including the expenses related to purchase the asset. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components). Expenditure on maintenance and repairs is expensed, while expenditure for betterment is capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Sold or disposed asset is deleted from the books at date of sale or disposal along with its accumulated depreciation.

The percentage rates of depreciation are as follow:

| Description_            | Percentage |
|-------------------------|------------|
| Machinery and equipment | 25%        |
| Furniture and fixtures  | 25%        |
| Motor vehicles          | 25%        |

The useful life and depreciation method are reviewed periodically to ensure that the depreciation method and period are commensurate with the expected economic benefits from property, plant and equipment.

#### Right of use assets and lease obligations

The Company has recognized new assets and liabilities for its operating leases of operating leases of land. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis.

- i. Right-of-use assets are measured at cost comprising the following:
- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and
- restoration costs.
- ii. Lease liabilities include the net present value of the following lease payments:
- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate
- amounts expected to be payable by the lessee under residual value guarantees
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, and

- Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

The lease payments are discounted using the incremental borrowing rate, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

Payments associated with short-term leases and leases of low-value assets are recognized on a straightline basis as an expense in Condensed Statement of Profit or Loss. Short-term leases are leases with a lease term of 12 months or less.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options are only included in the lease term if the lease is reasonably certain to be extended. In determining the lease term, the management generally considers certain factors including historical lease durations and the costs and business disruption required to replace the leased asset.

#### Investment in an associate company

Associated companies are those companies over which the company exercises significant influence. The major effect is the ability of the company to participate in the financial and operating decisions of the investee company but it is not a joint control or control of these policies.

The results, assets and liabilities of the associate are included in these financial statements using the equity method, whereby the investment in the associate is recorded at cost in the statement of financial position and the cost is adjusted thereafter so that the company's share of the profit or loss and other comprehensive income of the associate is recorded. When the company's share in the losses of the associate exceeds its ownership (which includes any long-term ownership that is part of the company's net investment in the associate) the company stops admitting its share of the additional losses and records the additional losses only to the extent that the company incurs legal or contractual obligations. Or made payments on behalf of the associate. If the associate company subsequently records profits, the company will resume recording its share of these profits only when its share of the profits equals with its share of unrecorded losses.

#### Investment in an associate company (continued)

The company's investment in the associate is accounted for using the equity method from the date the investee becomes an associate. Upon acquisition of the investment in the associate, any increase in the investment cost over the company's share in the net fair value of the assets and liabilities identified for the investee company is recorded as goodwill and is included in the book value of the investment. Any increase in the company's share of the net fair value of the identifiable assets and liabilities of the associate over the cost of the investment immediately after the revaluation is recorded in the statement of profit or loss in the year in which the investment is acquired.

#### **Financial instruments**

Financial assets and financial liabilities are recognized when a Company entity becomes a party to the Contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss.

#### **First: Financial assets**

Financial assets are classified into the following specified categories: financial assets 'at fair value through profit or loss' (FVTPL), 'held-to-maturity' investments, 'available-for-sale' (AFS) financial assets and 'loans and receivables'. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

A) Financial assets at fair value through statement of profit & loss

Financial assets are classified as at FVTPL when the financial asset is (i) contingent consideration that may be paid by an acquirer as part of a business combination to which IFRS 3 applies, (ii) held for trading, or (iii) it is designated at FVTPL by the Company.

A financial asset is classified as held for trading if:

- It has been acquired principally for selling it in the near term.
- On initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking.
- It is a derivative that is not designated and effective as a hedging instrument.

financial asset other than a financial asset held for trading or contingent consideration that may be paid by an acquirer as part of a business combination may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial asset forms part of a group of financial assets or financial liabilities or both, which
  is managed, and its performance is evaluated on a fair value basis, in accordance with the
  Company's documented risk management or investment strategy, and information about the
  grouping is provided internally on that basis.

#### Financial instruments (continued)

#### First: Financial assets (continued)

 it forms part of a contract containing one or more embedded derivatives, and IAS 39 permits the entire combined contract to be designated as at FVTPL.

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on remeasurement

Recognized in profit or loss. Dividends or interest earned on the financial asset are included in the 'other income / charges' line item in the statement of profit or loss.

B) Financial assets at fair value through other comprehensive income

The Listed shares which owned by the company and traded in an active market are classified as available-for-sale financial assets and are stated at fair value. The Company also has investments in unlisted shares that are not traded in active markets but are also classified as available-for-sale financial assets and are carried at fair value, in the belief that the fair value can be reliably measured. Gains and losses arising from changes in fair value are included in other comprehensive income and are added to the revaluation reserve under equity except for impairment losses that are recognized in profit or loss. If the investment is disposed of or is impaired, the cumulative gain or loss previously recognized in the revaluation reserve is included in other comprehensive income.

Any income from dividends related to the investments available of sale are recorded when the company have the rights to receive those dividends.

#### C) Receivables

Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Receivables including trade and other receivables, bank balances and cash are measured at amortized cost using the effective interest method, less any impairment loss which is recognized in profit or loss.

Interest income is recognized by applying the effective interest rate, except for short-term receivables when the effect of discounting is immaterial.

#### **Classification of financial assets**

IFRS 9 includes three main classification categories for financial assets: financial assets that are measured at amortized cost, assets that are measured at fair value through other comprehensive income, and assets that are measured at fair value through the statement of profit or loss. This standard excludes the current IAS 39 categories of investments held to maturity, loans and receivables and investments available for sale.

Under IFRS 9, financial derivatives that are embedded in contracts in which the primary instrument is financial assets within the scope of the standard are not divided, but rather the mixed financial instrument as a whole is evaluated for the purpose of classification.

#### Impairment

IFRS (9) replaces the loss incurred model in IAS 39 with the expected future credit loss model. This requires a significant estimate of how economic factor changes affect the expected credit loss models that will be determined on the basis of the probability.

The new impairment model will be applied to financial assets measured at amortized cost or fair value through other comprehensive income, except for investments in equity instruments as well as on contract assets.

Under IFRS 9, provisions for loss will be measured according to one of the following bases:

1- The expected credit loss over 12 months. This expected credit loss is due to default and probable default events within 12 months after the reporting date.

2- The expected credit loss over the life of the financial instrument. The expected credit loss that results from all default events occurring over the expected life of the financial instrument.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (continued)

#### Impairment (continued)

With respect to the expected credit loss over the life span, the measurement is applied if the credit risk of the financial assets has increased significantly at the date of the report since its initial recognition, and the measurement of the expected credit loss over a 12-month period is applied. If these credit risks do not increase significantly, the enterprise may determine not to increase the risk Credit is significant if the instrument is exposed to low credit risk at the reporting date. However, the measurement of expected credit losses over the life course is always applied to trade receivables and contract assets without any significant financing components. The facility may also choose to apply this policy to trade receivables and contract assets with significant financing components.

#### Second: Financial liabilities

Financial liabilities (including borrowings and trade and other payables) are initially and subsequently Measured at amortized cost using the effective interest method.

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

#### - Effective interest method

The effective interest method is a method of calculating the amortized cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

#### **Classification of financial liabilities**

IFRS 9 closely preserves the current requirements in IAS 39 in order to classify financial liabilities. However, according to International Accounting Standard No. (39), all changes in the fair value of liabilities classified at fair value through the statement of profit or loss are recognized in the statement of profit or loss, while according to the International Financial Reporting Standard No. (9) The change in the fair value is presented. Related to changes in the credit risk of the liabilities in the statement of other comprehensive income while the remaining amount of the change in the fair value is shown in the statement of profit or loss.

#### Cash at banks balances

Cash at banks balances include bank balances, banking Murabhat and other investments which can be liquidated in three months or less.

#### **Accounts Receivable**

Accounts receivable balance appear in the original invoices amount after deduction of doubtful provision against any amount inapplicable to being collected. An estimate for the doubtful receivable is made when the company cannot collect the balances and doubtful receivables are written-off when incurred. The provisions appear in the statement of income. Any subsequent recovery in the accounts receivable previously written-off is added to the revenue.

#### Accounts payable and accruals

Liabilities are recognized for amounts to be paid in the future for services received, whether billed by the supplier or not. Trade payables are classified as current liabilities if the payment is due within one year or less, and if they are not, they are presented as non-current liabilities. Trade payables are initially recognized at fair value and subsequently measured at amortized cost, using the effective interest rate method.

#### Zakat provision

Zakat is a company obligation and the estimated Zakat is provided within the accompanying financial statements and is charged to the statement of income, in accordance with Zakat standards issued by the Saudi Organization for Certified Public Accountants. As it is computed approximately in accordance with the accrual concept.

The zakat charge is computed at end of the year according to the actual Saudis ownership based on adjusted net income or zakat base, whichever is higher. Tax is computed at end of the year according to the actual non-Saudis ownership based on adjusted net income according to the Regulations of the Department of Zakat and Income Tax ("DZIT") in the Kingdom of Saudi Arabia. Any difference in the estimate is recorded when the final assessment is provided.

# **Related party transactions**

#### **Related** party

The related party is the person or entity associated with the company whose financial statements are prepared.

A) If the person or a member of his family is closely related to the company whose financial statements are prepared:

1) He has control or joint control of the company whose financial statements are prepared;

2) It has a material impact on the company whose financial statements are prepared. or

3) He is a member of the senior management of the company that prepares its financial statements or the parent company of the company that prepares its financial statements.

B) If the firm is linked to the company whose financial statements are prepared in the event that any of the following conditions is true:

1) The enterprise and the company whose financial statements are prepared are members of the same group (which means that both the parent company and its subsidiaries and associates are related to the other).

2) One of the two companies is an associate or a joint venture of the other company (or an associate or joint venture of a member of a group of which the other company is a member).

3) Both companies are joint ventures of the same third party.

4) One of the two companies is a joint venture of a third company and the other company is an associate of the third company.

5) A company is a post-employment benefit plan for employees of any of the companies whose financial reports are prepared or a company related to the company that prepares its financial statements. If the company that prepares its financial statements is the same one that prepares these plans, then the sponsors of the sponsoring work are also related to the company that prepares its financial statements.

6) The company is controlled or controlled jointly by a person specified in paragraph (a).

7) The person specified in Paragraph (a) (i) has a material impact on the company or is a member of the senior management of the company (or parent company).

8) The company or any member of a group of it provides part of the services of the employees of the higher management of the company that prepares its financial statements or to the parent company of the company that prepares its financial statements.

# **Employee benefits**

# End-of-service indemnities

The end of service benefits provision, which is a defined benefit plan, is determined using the projected unit credit method, with actuarial valuations being carried out at the end of annual reporting period.

Remeasurements, comprising actuarial gains and losses, are reflected immediately in the statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they occur. Remeasurements recognized in other comprehensive income are reflected immediately in retained earnings and will not be reclassified to profit or loss.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Employee benefits (continued)

#### - Retirement benefits

The Company pays retirement contributions for its Saudi Arabian employees to the General Organization for Social Insurance. This represents a defined contribution plan. The payments made are expensed as incurred.

#### - Short-term employee benefits

A liability is recognized for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

#### Revenue

Revenue is measured based on the consideration specified in a contract with customer and excludes amount collected on behalf of third parties.

The Company recognizes revenue when it transfers control over a product or service to a customer. The principles in IFRS 15 are applied using the following five steps:

Step 1: The Company accounts for a contract with a customer when:

- · The contract has been approved and the parties are committed;
- · Each party's rights are identified;
- · Payment terms are defined;
- · The contract has commercial substance; and
- Collection is probable.

**Step 2:** The Company identifies all promised goods or services in a contract and determines whether to account for each promised good or service as a separate performance obligation. A good or service is distinct and is separated from other obligations in the contract if both:

- The customer can benefit from the good or service separately or together with other resources that
  are readily available to the customer; and
- The good or service is separately identifiable from the other goods or services in the contract.

Step 3: The Company determines the transaction price, which is the amount of consideration it expects to be entitled to in exchange for transferring promised goods or services to a customer.

Step 4: The transaction price in an arrangement is allocated to each separate performance obligation based on the relative standalone selling price of the good or service being provided to the customer.

Step 5: Revenue is recognized when control of the goods or services is transferred to the customer. The Company transfers a good or service when the customer obtains control of that good or service. A customer obtains control of a good or service if it has the ability to direct the use of and receive the benefit from the good or service.

The company's revenues are as follows:

#### A) Real estate sale income

Revenue from sale of investment lands intended for sale (developed or underdeveloped) is proven upon implementation and completion of the sale process and the transfer of significant property risks and privileges to the buyer, and revenue from the sale of land contributions (under development) is proven upon the conclusion of the sales contract and the issuance of a certificate of contribution to the new owner.

#### B) Leasing and operating revenues

Revenue from rental and operation of investment property is recognized upon contracting or upon service provision, and revenue is calculated for the period that relates to the financial period by a straight-line method over the lease term or operating period and other income is recognized when realized.

#### Expenses

Expenses by the company comprise of management and maintenance real estate expenses and their depreciations which are classified as direct costs, other expenses are classified as general and administrative expenses.

#### Provisions

Provisions are made when the Company has any present obligation (legal or constructive) as a result of past events for which the cost payment is probable.

Provisions are measured to the best of the expected fair value of the liability as at the balance sheet date, taking into account risks and uncertainties surrounding the obligation. When an allowance is measured using estimated cash flows to settle the present obligation, the receivable is recognized as an asset if the receipt and replacement of the amount is confirmed and the amount can be measured reliably.

#### Segmental Reporting

An operating segment is a sum of assets and processes that jointly engage in the rendering of products or services subject to risks and rewards that are different from those of other operating segments and which are measured according to reports used by the chief executive officer and the chief decision maker.

The geographical segment is associated with the provision of products in a specific economic environment that are subject to risks and rewards that differ from those of business segments in economic environments.

#### Offsetting

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset recognized amounts and there is an intention to settle on a net basis. To realize the assets and settle the liabilities simultaneously.

#### Earnings per share

Basic and diluted earnings per share was calculated based on the weighted average number of normal shares as at the end of the year.

#### Foreign currency transactions

Foreign currency transactions are translated into Saudi Riyals at the rates of exchange prevailing at the time of the transaction. Monetary assets and liabilities denominated in foreign currencies at the statement of financial position date are translated at the exchange rates prevailing at that date. Gains and losses from settlement and translation of foreign currency transactions are included in the statement of profit or loss.

#### New standards, amendments to standards and interpretations

There are no new standards that have been issued, however, a number of amendments to the standards are effective from January 1, 2020 and are shown below, but they do not have a material impact on the financial statements of the company.

The following is a statement of the new standards and amendments to the applicable standards for years beginning on or after January 1, 2020:

#### Amendments to the IFRS 3 - Definition of Business Activity

This amendment revises the definition of a business. According to feedback received by the IASB, application of the current guidance is commonly thought to be too complex, and it results in too many transactions qualifying as business combinations.

#### New standards, amendments to standards and interpretations (continued)

Amendments to IAS 1 and IAS 8 on the definition of material

These amendments to IAS 1, 'Presentation of financial statements', and IAS 8, 'Accounting policies, changes in accounting estimates and errors', and consequential amendments to other IFRSs:

1) Use a consistent definition of materiality throughout IFRSs and the Conceptual Framework for Financial Reporting;

2) Clarify the explanation of the definition of essential;

3) incorporate some of the guidance in IAS 1 about immaterial information

#### Amendments to IFRS 9, IAS 39 and IFRS 7 - Interest rate benchmark reform

These amendments provide certain reliefs in connection with interest rate benchmark reform. The reliefs relate to hedge accounting and have the effect that IBOR reform should not generally, cause hedge accounting to terminate. However, any hedge ineffectiveness should continue to be recorded in the Statement of Profit or Loss.

#### Amendments to IFRS 16 "Leases" in response to the impacts of COVID-19 on tenants

Effective June 1, 2020, IFRS 16 has been amended to provide a practical way for tenants to calculate rental concessions that arise as a direct result of the COVID-19 pandemic and only if all of the following conditions are met:

A) that the change in lease payments results in a modified lease compensation that is substantially the same as, or less than, the lease compensation immediately before the change;

B) that any reduction in rental payments affects only payments due, beginning, on or before June 30, 2021, and

C) There should not be any material change in the other terms and conditions of the lease agreement.

Rental concessions that meet these criteria may be counted according to practical terms, which means that the tenant does not need to assess whether the rental lien meets the definition of a rental adjustment. Lessees apply other requirements in IFRS 16 in concession account.

#### Standards issued but not yet effective

Following are the new standards and amendments to standards which are effective for annual periods beginning on or after 1 January 2021 and earlier application is permitted; however, the Group has not early adopted them in preparing these Financial Statements.

#### Amendments to IAS 1, 'Presentation of financial statements' on classification of liabilities

These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.

#### Amendments to IFRS 3, IAS 16, IAS 37

- IFRS 3, 'Business combinations' update a reference in IFRS 3 to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations.
- IAS 16, 'Property, plant and equipment' prohibit a company from deducting from the cost of
  property, plant and equipment amounts received from selling items produced while the company is
  preparing the asset for its intended use. Instead, a company will recognize such sales proceeds and
  related cost in profit or loss.
- IAS 37, 'Provisions, contingent liabilities and contingent assets' specify which costs a company includes when assessing whether a contract will be loss-making.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# New standards, amendments to standards and interpretations (continued)

# Annual Improvements to IFRSs 2018-2020 Cycle

These improvements are effective on or after 1 January 2021.

- IFRS 9, 'Financial Instruments' Clarify the fees a company includes in performing the "10 per cent test" in order to assess whether to derecognize a financial liability.
- IFRS 16, 'Leases' Remove the potential for confusion regarding lease incentives by amending an Illustrative Example 13 accompanying IFRS 16.

## 4. PROPERTY, PLANT AND EQUIPMENT, NET

|                                 | Machinery and<br>equipment | Furniture and<br>fixtures | Motor<br>vehicles | Total      |
|---------------------------------|----------------------------|---------------------------|-------------------|------------|
| Cost                            |                            |                           |                   |            |
| The balance on 1 January 2020   | 10,418,780                 | 4,825,564                 | 1,532,620         | 16,776,964 |
| Additions during to the year    | 127,067                    | 8,430                     | 61,550            | 197,047    |
| Disposal during the year        | -                          | -                         | (228,900)         | (228,900)  |
| The balance on 31 December 2020 | 10,545,847                 | 4,833,994                 | 1,365,270         | 16,745,111 |
| Accumulated depreciation        |                            |                           |                   |            |
| The balance on 1 January 2020   | 9,705,112                  | 4,803,316                 | 1,504,287         | 16,012,715 |
| Charge for the year             | 310,894                    | 15,110                    | 21,541            | 347,545    |
| Disposal during the year        | -                          | -                         | (228,900)         | (228,900)  |
| The balance on 31 December 2020 | 10,016,006                 | 4,818,426                 | 1,296,928         | 16,131,360 |
| Net book value                  |                            |                           |                   |            |
| December 31, 2020               | 529,841                    | 15,568                    | 68,342            | 613,751    |
| December 31,2019                | 713,668                    | 22,248                    | 28,333            | 764,249    |

# 5. REAL ESTATE INVESTMENTS, NET

|                                 | Lands       | Lands on<br>which<br>buildings are<br>constructed | Buildings     | Total         |
|---------------------------------|-------------|---|---------------|---------------|
| Cost                            |             |   |               |               |
| The balance on 1 January 2020   | 211,190,203 | 401,428,705                                       | 1,148,253,311 | 1,760,872,219 |
| Additions during the year       | 7           |   | 6,182,242     | 6,182,242     |
| The balance on 31 December 2020 | 211,190,203 | 401,428,705                                       | 1,154,435,553 | 1,767,054,461 |
| Accumulated depreciation        |             |   |               |               |
| The balance on 1 January 2020   | -           | -   | 339,855,158   | 339,855,158   |
| Charge for the year             | +           | +   | 32,158,035    | 32,158,035    |
| The balance on 31 December 2020 | =           | -   | 372,013,193   | 372,013,193   |
| Net book value                  |             |   |               |               |
| December 31, 2020               | 211,190,203 | 401,428,705                                       | 782,422,360   | 1,395,041,268 |

The fair value of the real estate investments amounted to 4,182,665,000 SR as at 31 December 2020 (31 December 2019: 3,811,768,491 SR) in accordance with the valuation process carried out by the property evaluator (BASMA Company and its partner) for real estate valuation License Holder No. 1210000448 (independent evaluator authorized by the Saudi Organization for authorized evaluators).

Real estate investments include buildings constructed on land leased from the Riyadh Municipality under 25-year lease from September 18, 1996, which are transferred to the Municipality at the end of the contract period. The net book value as at 31 December 2020 is zero SR.

Real estate investments include buildings constructed on land leased from the Riyadh Municipality under 23-year lease from March 30, 2011, which are transferred to the Municipality at the end of the contract. The net book value as at 31 December 2020 is 206.3 million SR.

Within the real estate investments there is lands totaling amounting 28,872,546 SR not registered in the name of the company as it was expropriated under Royal Decree No. 4 / B / 2732 dated 8/3/1412H. The owners did not submit their dues and transfer the land ownership to the company until 31 December 2020. (Note 16).

All real estate investments are located in the Kingdom of Saudi Arabia and are classified within the third level in the fair value hierarchy.

|                                 | Lands       | Lands on which<br>buildings are<br>constructed | Buildings     | Total         |
|---------------------------------|-------------|--|---------------|---------------|
| Cost                            | -           |  | 0.63          |               |
| The balance on 1 January 2019   | 211,123,342 | 401,428,705                                    | 1,033,360,929 | 1,645,912,976 |
| Additions during the year       | 66,861      | -  |               | 66,861        |
| Transferred from project under  |             |  |               |               |
| construction (note7)            | -           | -  | 114,892,382   | 114,892,382   |
| The balance on 31 December 2019 | 211,190,203 | 401,428,705                                    | 1,148,253,311 | 1,760,872,219 |
| Accumulated depreciation        |             |  |               |               |
| The balance on 1 January 2019   | <u> 2</u>   | -  | 311,290,467   | 311,290,467   |
| Charge for the year             | -           | -  | 28,564,691    | 28,564,691    |
| The balance on 31 December 2019 |             |  | 339,855,158   | 339,855,158   |
| Net book value                  | - 10-       |  |               |               |
| December 31, 2019               | 211,190,203 | 401,428,705                                    | 808,398,153   | 1,421,017,061 |

# 6. RIGHT OF USE ASSETS AND LEASE OBLIGATIONS, NET

The table below shows the right to use assets balance in and the depreciation charged as follows:

|                                      | Lands      | Total      |
|--------------------------------------|------------|------------|
| Cost                                 |            |            |
| The balance at beginning of the year | 67,423,998 | 67,423,998 |
| Additions daring the year            |            | -          |
| The balance at end of the year       | 67,423,998 | 67,423,998 |
| Accumulated depreciation             | •I         |            |
| The balance at beginning of the year | 4,327,847  | 4,327,847  |
| Charge for the year                  | 4,615,813  | 4,615,813  |
| The balance at end of the year       | 8,943,660  | 8,943,660  |
| Net book value                       |            |            |
| December 31, 2020                    | 58,480,338 | 58,480,338 |
| December 31, 2019                    | 63,096,151 | 63,096,151 |

There are no additions to the right to use the assets during the year ended December 31, 2020.

The lease obligations as at the end of the year are as follows:

|                               | 31 December 2020 | 31 December 2019 |
|-------------------------------|------------------|------------------|
| Non-current lease obligations | 52,019,147       | 54,967,678       |
| Current lease obligations     | 5,980,261        | 12,395,373       |
| Total lease obligations       | 57,999,408       | 67,363,051       |

The finance costs from the recognized lease obligations during the year ended December 31, 2019 and December 31, 2020 amounted, and they are classified as follows:

|   | 2020      | 2019      |
|---|-----------|-----------|
| Finance costs - statement of profit or loss and |           |           |
| other comprehensive income                      | 3,261,110 | 2,486,173 |
| Financing costs - projects under construction - |           |           |
| statement of financial position                 | -         | 941,823   |

#### 7. PROJECTS UNDER CONSTRUCTION

|                                    | Ateeqa Market<br>the (second<br>phase) | Al-Zaheera<br>development<br>project | Other<br>contracts &<br>projects | Total         |
|------------------------------------|--|--------------------------------------|----------------------------------|---------------|
| As of December 31,2020             |  |                                      |                                  |               |
| Balance at beginning of the year   | -                                      | 1,426,570                            | 4,184,011                        | 5,610,581     |
| Additions during the year          | 1,281,288                              | -                                    | 528,650                          | 1,809,938     |
| Balance at end of the year         | 1,281,288                              | 1,426,570                            | 4,712,661                        | 7,420,519     |
| As of December 31, 2019            | 2                                      |                                      |                                  |               |
| Balance at beginning of the year   | 67,539,196                             | 1,426,570                            | 5,054,097                        | 74,019,863    |
| Additions during the year          | 46,243,100                             | -                                    | 240,000                          | 46,483,100    |
| Transfer to real estate investment | (113,782,296)                          | (                                    | (1,110,086)                      | (114,892,382) |
| Balance at end of the year         | -                                      | 1,426,570                            | 4,184,011                        | 5,610,581     |

#### 8. INVESTMENT AS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

| 31 December 2020 | 31 December 2019        |
|------------------|-------------------------|
| 41,717,739       | 37,252,421              |
| 2,434,198        | 2,037,000               |
| -                | -                       |
| 44,151,937       | 39,289,421              |
|                  | 41,717,739<br>2,434,198 |

The movement in the investment revaluation reserve at FVOCI was as follows:

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Beginning balance (at cost)                      | (3,536,410)      | 98,180,074       |
| Unrealized gain from investment revaluation      | 3,937,384        | 5,766,856        |
| Close unrealized gains on investment revaluation |                  | (107,483,340)    |
|  | 400,974          | (3,536,410)      |
| 8-a) Investments in traded shares                |                  |                  |
|  | 31 December 2020 | 31 December 2019 |
| Beginning balance (at cost)                      | 37,252,421       | 35,334,464       |
| Addition during the year                         | 925,132          | 1,311,178        |
| Unrealized losses from investment revaluation    | 3,540,186        | 606,779          |
|  | 41,717,739       | 37,252,421       |

## 8-b) Investments in non-traded shares

8

The board of directors decided at its meeting held on January 15, 2015 to enter as a partner founder in Saudi Hospitality Heritage company (Closed Saudi Joint Stock Company) located in Riyadh, with 2,000,000 shares at total value 20 million SR and 8% of the company's capital. The company paid 5,000,000 SR as a payment for its investment share and the full amount will be financed from the company's own resources. The investment is recorded at cost due to the difficulty in determining the fair value. The investment movement is as follows:

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Beginning balance                            | 2,037,000        | 5,000,000        |
| Unrealized gain (losses) from revaluation of |                  |                  |
| investment                                   | 397,198          | (2,963,000)      |
|  | 2,434,198        | 2,037,000        |

The fair value of investments in equity instruments for companies not listed in the Saudi financial market amounted to SAR 2,434,198 as of December 31, 2020 (December 31, 2019: SAR 2,037,000) according to the evaluation study carried out by the evaluator Ahmed bin Mohammed Al Farraj Office for Economic Establishments Evaluation License holder No. 4112000053 (independent evaluator authorized by the Saudi Organization for authorized evaluators).

#### 8-c) Investments in real estate funds

The board of directors decided at its meeting held on November 2, 2015 to participate in a real estate investment fund established according to the financial market organization and related executive regulations managed by Al Inmaa Investment Company licensed from the Capital Market Authority. At June 30, 2016, the fund took control over the full share of the Company's raw land located in north east of Riyadh, the Company owns 85% and Adeer Real Estate Company owns 15%, the Company's share value is 974,100,000 SR, the fund paid 401,100,000 SR to the Company and the remaining 573,000,000 SR represents the Company's contribution in Riyadh First Real Estate Development Fund.

On October 10, 2019, an agreement was concluded to end the first Riyad Al-Taamir Real Estate Fund for the purpose of transferring its assets and liabilities to Tanal Investment and Real Estate Development Company, provided that the fund is liquidated on October 15, 2019.

## 8. INVESTMENT AS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (CONTINUED)

#### 8-c) Investments in real estate funds (continued)

The market value of the fund's units, as at the closing date, amounted to 680,483,340 Saudi riyals, according to the data that we were provided with by the fund management as on June 30, 2019, and the investment movement is as follows:

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Beginning balance                                | -                | 573,000,000      |
| Unrealized gain from investment revaluation      | -                | 107,483,340      |
| Close unrealized gains on investment revaluation | -                | (107,483,340)    |
| Closing the fund's cost                          |                  | (573,000,000)    |
|  | -                |                  |

# 9. INVESTMENT IN A ASSOCIATE COMPANY

The company has partnered with Sumou Holding Company, the owner of Adeer Real Estate Company, to establish the Tanal Company for Investment and Real Estate Development (a limited liability company) with a capital of SAR 100,000 with a share of 69.38% for Arriyadh Development Company and 30.62% for Sumou Holding Company, which are the same proportions both of them own in the first Riyadh Real Estate Development Fund, for the purpose of transferring the assets and liabilities of the first Riyadh Real Estate Development Fund, which was closed and transferred to Tanal for Investment and Real Estate Development and its subsidiary (Ruba Buildings Real Estate Company), which is owned by 100%, in order to complete the implementation of the remainder of the infrastructure works of the Al Thumama land, which has an area of 3 million square meters. A square that was fully completed by Sumou Real Estate Company - a Saudi Joint Stock Company (a related party) As at the end of the current period, the financial statements of Tanal Real Estate Investment and Development Company have not been consolidated due to the lack of control over the company because of its voting rights of 40% compared to 60 % To the other partner on the operational and administrative decisions and this was considered as a significant influence and thus the investment was treated using the equity method.

The address of the head office of the company is in Riyadh. The company is engaged in managing and leasing residential and non-residential properties that are owned or leased.

All shares of Ruba Buildings Real Estate Company have been completely assigned to the Tenal Investment and Real Estate Development Company, as Al-Thumama land is registered in the name of Ruba Buildings Real Estate Company.

# Summary of the consolidated financial information of Tanal for Real Estate Investment and Development Company and its subsidiary (Ruba Buildings Real Estate Company)

The consolidated financial statements of this company and its subsidiary are prepared in accordance with International Financial Reporting Standards. The accounting policies used in preparing the consolidated financial statements of the associate are consistent with those of Arriyadh Development Company.

#### 9-1 Summary of the consolidated statement of profit or loss and other comprehensive income

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Revenue  | 637,096,128      | ····             |
| Profit (loss) from main operations                         | 138,633,719      | (578,496)        |
| Net profit (loss) for the year / period                    | 125,680,282      | (342,484)        |
| Other comprehensive income (loss) for the year / period    | 125,680,282      | (342,484)        |
| Company's share of the profit (loss) for the year / period | 87,196,979       | (237,611)        |
| Company's share of total comprehensive income              | 87,196,979       | (237,611)        |

The share in net profit and the share in other comprehensive income was calculated based on the consolidated financial statements of Tanal Investment and Real Estate Development Company.

# 9. INVESTMENT IN A ASSOCIATE COMPANY (CONTINUED)

#### 9-2 Summary of the consolidated statement of financial position

|                                      | 31 December 2020 | 31 December 2019<br>(Restated) |
|--------------------------------------|------------------|--------------------------------|
| Assets                               |                  |                                |
| Non-current assets                   | 1,099,785,895    | 1,568,378,058                  |
| Current assets                       | 217,746,704      | 52,411,005                     |
| Total assets                         | 1,317,532,599    | 1,620,789,063                  |
| Liabilities and owner's equity       |                  |                                |
| Non-current liability                | 512,945,409      | 800,000,000                    |
| Current liability                    | 124,029,403      | 20,820,724                     |
| Total owner's equity                 | 680,557,787      | 799,968,339                    |
| Total liabilities and owner's equity | 1,317,532,599    | 1,620,789,063                  |
|                                      |                  |                                |

### 9-3 The investment movement (book value settlement)

|   | 2022 1 2222      | 31 December 2019 |
|---|------------------|------------------|
|   | 31 December 2020 | (Restated)       |
| Share at cost   | 69,380           | 69,380           |
| Other owned component   | 555,175,808      | 573,000,000      |
| The company's share of the accumulated net operating<br>and management expenses of the fund on the closing date * | ÷                | (17,824,192)     |
| Other equity component recovery (Note 11)   | (170,044,020)    | +                |
| Total share in equity   | 385,201,168      | 555,245,188      |
| Share of loss accrued at beginning of the year  | (237,611)        | 2                |
| Share of profit (loss) during the year  | 87,196,979       | (237,611)        |
| The share of the accumulated profit (loss) at the end of the year   | 86,959,368       | (237,611)        |
| Book value of the investment  | 472,160,536      | 555,007,577      |
|   |                  | +                |

\* The company's share of the net operating and management expenses accumulated for the fund at the closing date represents 69.38% of the total balance of these expenses over the life of the fund, amounting to 25,690,677 SAR, and the company bore the same percentage of ownership of the associate company.

# 10. ACCOUNTS RECEIVABLE, PREPAYMENTS AND OTHER ASSETS, NET

|   | 31 December 2020 | 31 December 2019 |
|---|------------------|------------------|
| Accounts receivable                                 | 69,821,277       | 61,962,531       |
| Less: provision for expected credit loss *          | (22,579,283)     | (18,911,043)     |
| Accounts receivable, Net                            | 47,241,994       | 43,051,488       |
| Employees' custodies and loans                      | 3,928,655        | 1,207,677        |
| Advanced to supplier                                | 2,870,135        | 1,897,370        |
| Royalties   | 915,398          | 915,397          |
| Insurance with others                               | 335,193          | 335,193          |
| Restricted bank balances for dividends distribution | 189,833          | 208,355          |
| Accrued revenues from Murabaha Deposit              | 130,791          | 1,929,764        |
| Consultation fees (Note 21)                         |                  | 600,000          |
| Others  | 262,916          | 758,926          |
|   | 55,874,915       | 50,904,170       |

## 10. ACCOUNTS RECEIVABLE, PREPAYMENTS AND OTHER ASSETS, NET (CONTINUED)

#### \* The movement of Provision for expected credit loss during the year as follows:

|                                      | 31 December 2020 | 31 December 2019  |
|--------------------------------------|------------------|-------------------|
| Balance at beginning of the year     | 18,911,043       | 8,697,915         |
| Charge for the year                  | 3,729,440        | 10,213,128        |
| Revised during the year*             | (61,200)         | · · · · · · · · · |
| Balance at ending of the year        | 22,579,283       | 18,911,043        |
| The aging for accounts receivable as | follows:         | 21 December 2010  |

|                           | 31 December 2020 | 31 December 2019 |
|---------------------------|------------------|------------------|
| Form one day to 90 days   | 23,215,950       | 17,597,002       |
| From 91 days to 180 days  | 13,949,538       | 17,420,184       |
| From 181 days to 360 days | 9,183,384        | 6,049,420        |
| More than 360 days        | 23,472,405       | 20,895,925       |
|                           | 69,821,277       | 61,962,531       |

The total balances amounted to 15,991,777 SR are issued cases on the lessees, and was obtained Court ruling with amount 5,903,643 SAR and it is under implementation.

### 11. RELATED PATRY TRANSACTIONS

The related parties are represented in the dealings with the associate company, non-executive members of the board of directors, and senior management employees of the company, where the employees of the higher management are the persons who exercise authority and responsibility in planning, managing and monitoring the company's activities, directly or indirectly, including the managers.

During the normal course of its business, the company had the following important transactions with major related parties during the year ended on 31 December 2020 and 2019, as follows:

| Name   | Relationship      |
|--|-------------------|
| Tanal Investment and Real Estate Development Company | Associate company |
|  |                   |

- The transactions and amounts related thereto for the year ended on:

| Descreption   | Nature of the transaction  | 31 December 2020 | 31 December 2019 |
|---|--|------------------|------------------|
| Tanal Investment and Real<br>Estate Development Company | The company's share in the capital                                       |                  | 69,380           |
|   | Paid expenses on behalf  | -                | 17,025           |
|   | Permanent in-kind financing  |                  | 573,000,000      |
|   | Recovering permanent financing against the investment in the associate * | 170,044,020      | -                |
| Non-executive directors                                 | Bonuses and allowances   | 3,500,000        | 3,000,000        |
| Senior management personnel                             | Salaries, allowances and incentives                                      | 8,297,113        | 7,424,953        |

\* The partners in Tanal Real Estate Investment and Development Company decided, on September 30, 2020, to recover part of the permanent financing in exchange for investment in the associate - Tanal Real Estate Development and Investment Company, in proportion to land sales, as the associate company does not need liquidity.

- Due from (to) a related party represent as of, the following:

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Tanal Investment and Real Estate Development Company | 44,975,854       | (52,355)         |
|  | 44,975,854       | (52,355)         |

#### 12. MURABAHA INVESTMENT DEPOSITS

Murabaha investment deposits are cash deposits with a local bank due on the year 2020, and these murabaha deposits result in financial returns based on the commission rates agreed by the bank.

#### 13. SHARE CAPITAL

The capital consists of 1,777,777,770 Saudi Riyals fully paid, divided into 177,777,777 shares of 10 Saudi Riyals each.

The Extraordinary General Assembly, in its meeting held on 27/8/1440H corresponding to 2/5/2019, agreed to increase the company's capital by granting bonus shares to the company's shareholders by one share for each three shares, so that the increase in the capital will be in the amount of 444,444,440 SAR And by transferring the amount of 200,000,000 SAR from the retained earnings and the amount of 244,444,440 SAR from the statutory reserve.

#### 14. STATUORY RESERVE

The system of companies in the Kingdom of Saudi Arabia requires that 10% of the annual net profit be transferred to the statutory reserve and that this transfer continues until this reserve reaches 30% of the capital. This reserve is not available for distribution to shareholders

#### 15. EMPLOYEE BENEFIT OBLIGATIONS

In accordance with International Accounting Standard (No. 19) "employee benefits", the administration conducted a test to assess the present value of its liabilities from the benefits identified in the history of the financial position, related to end-of-service benefits for employees in accordance with local rules and contractual arrangements. The following are the main actuarial assumptions used to calculate employee benefit obligations, as follows:

|                    | 31 December 2020 | 31 December 2019 |
|--------------------|------------------|------------------|
| Discount rate      | 2.84 %           | 3.51%            |
| Salary growth rate | 4.0%             | 4.0 %            |

The movement in employee benefit obligations is as follows:

|  | 31 December 2020 | 31 December 2019 |
|--|------------------|------------------|
| Beginning balance                                | 10,589,236       | 10,194,439       |
| Interest Cost                                    | 300,734          | 362,289          |
| The current service cost                         | 934,211          | 1,365,682        |
| Actuarial losses (profits) for employee benefits |                  |                  |
| obligations                                      | 900,551          | (654,986)        |
| Rewards paid during the year                     | (808,398)        | (678,188)        |
|  | 11,916,334       | 10,589,236       |

#### 16. ACCOUNT PAYBLE, ACCRUED EXPENSES AND OTHER PAYABLES

|  | 31 December 2020 | 31 December 2019<br>(Restated) | 1 January 2019<br>(Restated) |
|--|------------------|--------------------------------|------------------------------|
| Amounts under settlement Al-Shorouq land (16A) | 87,664,963       | 87,664,963                     | 87,664,963                   |
| Deferred revenue (16B)                         | 36,273,166       | 35,689,994                     | 33,016,614                   |
| Payable from obtain real estate (16C)          | 28,872,546       | 28,872,546                     | 29,104,800                   |
| Insurance for others                           | 15,559,332       | 14,321,073                     | 13,946,461                   |
| Provisions (16D)                               | 14,142,172       | 14,142,172                     | 14,142,172                   |
| Contractors retention                          | 10,658,408       | 10,613,808                     | 34,070,534                   |
| Accrued wages and other benefits               | 5,573,687        | 5,132,024                      | 4,379,218                    |
| Accrued expenses against services              | 5,138,566        | 4,969,510                      | 3,343,381                    |
| Share of profits                               | 3,769,000        | 3,224,000                      | 3,736,000                    |
| Advances from lessee                           | 1,827,529        | 1,798,863                      | 1,508,103                    |
| Accounts Payable                               | 240,791          | 18,781,720                     | 14,924,869                   |
| Due to related party (11)                      | -                | 52,355                         | -                            |
| Sundry payables                                | 20,892,329       | 19,974,433                     | 19,251,411                   |
|  | 230,612,489      | 245,237,461                    | 259,088,526                  |

A- The amount represents the value of the sale of Al-Shorouq lands, and the liquidation of the contribution after deducting all the remaining costs is deducted from the shareholders of Al-Shorouq land to the Company.

# 16. ACCOUNT PAYBLE, ACCRUED EXPENSES AND OTHER CREDITORS (CONTINUED)

- B- Deferred revenue is the revenue received and unreceived from the investment property lease contracts which are not for the year ended 31 December 2020.
- C- The amount represents the payable amounts to the owners of the properties that were expropriated under Royal Decree No. 4 / B / 2732 dated 8/3/1412 H. The owners did not submit their contributions until 31 December 2020.
- D- The amount of the provisions is the amount for the work of the implementation of a channel for the discharge of flood water and rain in the Shrouq land in Remal district.

#### 17. ACCRUED DIVIDENDS

The balance remaining in the financial statements represents the amounts approved by the ordinary general assembly of the company for previous years. The shareholders did not submit until 31 December 2020 to receive them amounting to 68,080,194 SAR (31 December 2019: 66,417,182 SAR).

# 18. ZAKAT PROVISION

#### a) Assessment

The company submitted zakat declarations up to 2019, and during the year 2020 the company obtained a preliminary stipulation for previous years from 2015 to 2018, which resulted in a total zakat difference of 103,142,584 SAR. These differences have been objected and awaiting a response from the general authority for zakat and income, and based on the company's Zakat consultant opinion, it has not been evident that a provision should be made during the current period in exchange for the obligation.

#### b) Zakat Provision Movement

|                                      | 31 December 2020 | 31 December 2019 |
|--------------------------------------|------------------|------------------|
| The balance at beginning of the year | 13,906,148       | 14,629,462       |
| Charge for the year                  | 8,539,385        | 4,563,588        |
| Paid during the year                 | (4,563,587)      | (5,286,902)      |
| The balance at end of the year       | 17,881,946       | 13,906,148       |

#### c) Zakat base

Zakat provision is calculated based on the following:

|   | 31 December 2020 | 31 December 2019 |
|---|------------------|------------------|
| Shareholders' rights according to the General   |                  |                  |
| Authority of Zakat and Income                   | 1,821,046,136    | 1,787,591,550    |
| Provisions for the beginning of the period      | 52,176,613       | 27,556,726       |
| Accrued dividends                               | 68,080,194       | 66,417,182       |
| Accounts payables                               | 123,945,654      | 138,075,545      |
| Lease obligations                               | 57,999,408       | 67,363,051       |
| Unearned revenue                                | 13,937,495       | 17,158,160       |
| Book value of long-term assets According to the |                  |                  |
| General Authority of Zakat and Tax              | (1,395,655,019)  | (1,484,877,461)  |
| Investments                                     | (429,115,494)    | (612,358,801)    |
| Investments revaluation reserve                 | 400,974          | (3,536,410)      |
| Projects under constructions                    | (7,420,519)      | (5,610,581)      |
| Dividends and rewards of B.O.D                  | (65,713,924)     |                  |
| The right to use the asset                      | (58,480,338)     | -                |
| Adjusted net profit for the year                | 154,232,222      | 182,543,509      |
| Zakat base                                      | 335,433,402      | 180,322,470      |
| Calculated Zakat                                | 8,539,385        | 4,563,588        |

- Zakat is calculated on the basis of the adjusted net profit or the Zakat base, whichever is greater.

 Zakat is calculated from the adjusted net profit at a rate of 2.5%, while the zakat base is calculated from the zakat base minus the adjusted net profit by 2.5847% and 2.5% from the adjusted net profit

# 18. ZAKAT PROVISION (CONTINUED)

## d) Adjusted net profit for the year

|                                  | 2020         | 2019        |
|----------------------------------|--------------|-------------|
| Net profit for the year          | 236,464,816  | 147,500,029 |
| Provisions made during the year  | 4,964,385    | 11,941,099  |
| Other adjustments                | (87,196,979) | 23,102,381  |
| Adjusted net profit for the year | 154,232,222  | 182,543,509 |

#### 19. <u>REVENUE</u>

Revenue for the years ended December 31, represented as follows:

|                     | 2020        | 2019        |
|---------------------|-------------|-------------|
| Operational revenue | 126,757,946 | 145,566,646 |
| Rental revenue      | 110,972,589 | 104,130,464 |
|                     | 237,730,535 | 249,697,110 |

# 20. COST OF REVENUE

Cost of revenue for the years ended December 31, represented as follows:

|                   | 2020       | 2019       |
|-------------------|------------|------------|
| Operational costs | 23,040,559 | 29,108,221 |
| Rental costs      | 46,066,788 | 35,765,837 |
|                   | 69,107,347 | 64,874,058 |

#### 21. GENERAL AND ADMINISTRATIVE EXPENSES

General and administrative expenses for the years ended December 31, represented as follows:

|  | 2020       | 2019 (Restated) |
|--|------------|-----------------|
| Employees' salaries and benefits                             | 11,775,272 | 14,198,539      |
| Board of directors' attendance allowance                     | 4,000,000  | 3,605,000       |
| (Reversal) / formed provision for expected credit loss (Note |            |                 |
| 10)  | 3,729,440  | 10,213,128      |
| Professional and consultation fees                           | 861,988    | 734,180         |
| Provision of Impairment of prepared consultancy              |            |                 |
| fees (Note 10)   | 600,000    | -               |
| Maintenance & operation                                      | 258,236    | 319,332         |
| Marketing and advertising                                    | 246,707    | 370,827         |
| Service contracts  | 165,322    | 144,956         |
| Bank charges   | 102,138    | 122,430         |
| Depreciation   | 82,654     | 97,301          |
| Electricity and water  | 27,634     | 28,889          |
| Others   | 192,261    | 151,572         |
|  | 22,041,652 | 29,986,154      |

#### 22. OTHER INCOME

Other income for the years ended December 31, represented as follows:

|   | 2020      | 2019      |
|---|-----------|-----------|
| Provision no longer required                        | 496,300   |           |
| Revenue from Al-Adel project and Bin Haian building | 378,145   | 624,106   |
| Profit from sale of property, plant and equipment   | 11,000    | 4         |
| Cancellation of amounts due from contractors from   |           |           |
| previous years for work that has not been done *    | 2         | 5,631,728 |
| Others  | 233,323   | 610,644   |
|   | 1,118,768 | 6,866,478 |

\* The amounts due to contractors for previous years and for more than 20 years, which are works not performed by contractors, have been canceled according to a decision of the company's management.

## 23. SEGMENT INFORMATION

The segment information is attributable to the Company's activities and business as approved by Company's management to be used as a basis for the financial reporting preparation and consistent with the internal reporting process. Transactions between the business segments are conducted as another parties' transaction.

Segments' assets, liabilities and the operational activities comprise items that are directly attributable to certain segment and items that can reasonably be allocated between various business segments. Unallocated items are included under joint assets and liabilities.

The following summary financial information sector in Saudi Riyal as of 31 December 2019, 2018 respectively according to the nature of the activity:

|                          | Operating   | Leasing       | Sale of<br>Contribution land | Joint assets and<br>liabilities | Total         |
|--------------------------|-------------|---------------|------------------------------|---------------------------------|---------------|
| As of December 31, 2020: |             |               |                              |                                 |               |
| Total assets             | 311,088,124 | 1,214,456,391 | 23,046,050                   | 818,994,860                     | 2,367,585,425 |
| Total liabilities        | 38,490,468  | 104,751,836   | 102,328,725                  | 140,919,342                     | 386,490,371   |
| Revenue                  | 126,757,946 | 110,972,589   | +                            | +                               | 237,730,535   |
| Gross profit -           | 103,717,388 | 64,905,800    |                              | Ŧ                               | 168,623,188   |
| As of December 31, 2019: |             |               |                              |                                 |               |
| Total assets             | 290,315,132 | 1,233,382,304 | 23,046,050                   | 784,680,159                     | 2,331,423,645 |
| Total liabilities        | 38,550,944  | 130,075,964   | 102,328,725                  | 132,557,445                     | 403,513,078   |
| Revenue                  | 145,566,646 | 104,130,464   |                              | -                               | 249,697,110   |
| Gross profit             | 116,458,425 | 68,364,627    |                              | ŝ                               | 184,823,052   |

# 24. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

#### Fair Value

The fair value of financial assets and financial liabilities includes financial assets, cash and cash equivalents, receivables and securities. Financial liabilities include payables, loans and other credit balances.

First level: market prices which stated in active markets for the same financial instruments.

Second level: Valuation techniques are based on inputs that effect on fair value and can be observable directly or indirectly in the market.

Third level: Valuation techniques are based on inputs that effect on fair value and cannot be observable directly or indirectly in the market.

|  | First level | Second level | Third level | Total      |
|--|-------------|--------------|-------------|------------|
| As of December 31, 2020:<br>Investments as at fair value through |             |              |             |            |
| other comprehensive income                                       | 41,717,739  |              | 2,434,198   | 44,151,937 |
| -  | 41,717,739  |              | 2,434,198   | 44,151,937 |
|  | First level | Second level | Third level | Total      |
| As of December 31, 2019:<br>Investments as at fair value through |             |              |             |            |
| other comprehensive income                                       | 37,252,421  | -            | 2,037,000   | 39,289,421 |
| _  | 37,252,421  |              | 2,037,000   | 39,289,421 |

# 24. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

#### Capital risk management

The company manages its capital to ensure that the company have ability to continue as a going concern, while achieving higher returns through optimizing debt and equity balances. The company's overall strategy for the year 2019 has not changed.

The capital structure of the Company includes the equity attributable to shareholders of the Company comprising capital, reserves, fair value reserve and retained earnings as included in the statement of changes in shareholders' equity.

#### Financial risk management

The Company's activities may be exposed to financial risks arising from the following

#### Currency risk

The Company is not exposed to significant risks associated with foreign currency exchange and therefore no effective management of such exposure is required

#### Interest rate risk

The financial instruments in the statement of financial position are not subject to interest rate risk.

#### Other Prices risk

The Company is exposed to price risk from its investments in the equity of other companies. The Company retains these investments for strategic purposes and not for trading purposes and the Company does not trade in those investments.

#### Credit risk

Credit risk is the risk that one party will fail to discharge an obligation and will cause the other party to incur a financial loss. The Company is exposed to credit risk on its bank balances and accounts receivable as follows:

|                          | 31 December 2020 | 31 December 2019 |
|--------------------------|------------------|------------------|
| Cash at banks            | 48,866,307       | 20,734,435       |
| Accounts receivable, Net | 47,241,994       | 43,051,488       |
|                          | 96,108,301       | 63,785,923       |

#### Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at an amount close to its fair value.

The company manages its liquidity risk by ensuring that the necessary funds are available when needed.

#### 25. DIVIDENDS DISTRIBUTION AND BOARD OF DIRECTORS' REWARDS

The Extraordinary General Assembly, in its meeting held on 26 Sha'ban 1441H corresponding to 19 April 2020, approved the recommendation of the Board of Directors to distribute SAR 88,888,889, which represents 5% of the capital as cash dividends for the second half of 2019, with a distribution of 50 halalas per share.

The Board of Directors, in its meeting held on 1 Dhu al-Hijjah 1441H corresponding to 22 July 2020, approved the distribution of semi-annual profits for the first half of 2020 amounting to SAR 88,888,888 (at the rate of 50 halala per share).

Which was distributed as follows:

| Description                                       | The amount  |
|---|-------------|
| Semi-annual dividends for the second half of 2019 | 88,888,889  |
| Semi-annual dividends for the first half of 2020  | 88,888,888  |
| Total dividends                                   | 177,777,777 |

## 26. EARNINGS PER SHARE

Basic earnings per share for the year ended 31 December 2020 and ending 31 December 2019 was calculated by dividing the net profit from main operations and net profit for the year by the weighted average number of shares outstanding during the year amounting to 177,777,777 shares.

Diluted earnings per share for the year ended 31 December 2020 and ending 31 December 2019 was calculated by dividing the net profit from main operations and net profit for the year by the weighted average number of shares outstanding during the year adjusted for the potential reduction in ordinary shares. As there is no contingent liability for equity instruments, the diluted earnings per share are not different from basic earnings per share.

The weighted average number of shares for the two years ended December 31, 2020 and December 31, 2019 was reached by taking the effect of the capital increase from the beginning of the nearest offered period (January 1, 2019) to comply with the requirements of IAS 33.

#### 27. CONTINGENT LIABILITIES

There is a legal suit on Al Shorouq land which is owned by the company based on the official deed at a book value of 30,726,121 SAR and the net book value of buildings constructed on it amounted to 40,278,837 SAR, such amounts are shown as a part of real estate investments. The judgment was issued to cancel the retention on the land, which gives the Company the right to sell. The Company is currently selling these lands and transferring the ownership based on this decision.

There is a fine and performance guarantee for the company according to its share in the capital of Tanal real estate investment and development company (an associate company) as collateral required to provide facilities for the benefit of the associate, and the value of the guarantee is 555 million SAR.

|                 | Million Saudi Riyal |      |  |
|-----------------|---------------------|------|--|
|                 | 2020                | 2019 |  |
| The amount paid | 199                 | -    |  |
| Due balance     | 356                 | 555  |  |

#### 28. IMPORTANT EVENTS

- A) In view of the events that the world is going through about what the World Health Organization has announced that it considers the emerging corona virus that is spreading in various parts of the world as a "global epidemic" and this epidemic has resulted in disruptions in commercial and economic activities at the global level. The company would like to point out that the operating sector's revenues for the year ended December 31, 2020 were affected by approximately SAR 19 million due to the closure of two operational centers, namely the Public Transport Center and the International Car Construction Auction for a period of approximately three months, and even after those centers were restarted, this was according to The conditions and protocols of social distancing that greatly limited their activities, and given the inability to determine the expected extent of the end of this crisis and the consequences thereof, the company management was unable to determine the impact of this on the financial statements for the coming periods.
- B) With reference to note No. (9), lands in the associate company were sold during the year ended on December 31, 2020, with a total value of SAR 637,096,128, and the legal procedures related to emptying the sukuk have been completed. For the buyers, and this resulted in a net profit for the year amounting to SAR 125,680,282, the share of Arriyadh Development Company from the profits of the associate company - Tenal for Investment and Real Estate Development Company for the year ended December 31, 2020, amounted to SAR 87,196,979.

## 29. ADJUSTMENTS

#### The adjustments are as follows:

- Based on Board Decision No. 3/1/9/2020, Clause (3), dated 11 March 2020, approving the recommendation of the Nomination and Remuneration Committee regarding the bounces of the company's employees for the year 2019, an amount of SAR 1,618,578 was disbursed during the year 2020, in addition to what was charged for the year 2019 that was not recorded as accrued bonuses to employees foe the ended 2019.
- In accordance with Article (44) Clause (3) of the Company's Articles of Association regarding the remuneration of members of the Board of Directors, the company deducts the remuneration of the members of the Board of Directors paid during the fiscal year for the preceding year from the account of the retained earnings. However, these payments must be classified within the expenses in the profit or loss statement, and the balances that have been modified are as follows:

| Description   | Amount (Saudi Riyals) |
|---|-----------------------|
| The balance paid during the year 2020, which was amended to become as |                       |
| accruals for the year 2019  | 3,422,000             |
| The balance paid during the year 2019, which was amended to become as |                       |
| accruals for the year 2018  | 4,000,000             |

- During the current year an amount of SAR 264,000 was collected, which had previously been disbursed in excess to members of the Board of Directors as allowance for attending sessions for the years 2017 and 2018, in accordance with Paragraph (3) of Article (76) of the Companies Law, and this amount has been amended within the item of retained earnings in the years Mentioned.
- During the year 2019, the assets and liabilities of the First Real Estate Development Riyad Fund were transferred to the Tanal Real Estate Investment and Development Company, as the total accumulated operating and management expenses of the fund as at the closing date amounted to SAR 25,690,677, and this amount was capitalized under the real estate investments under development iIn the financial statements of the associate company for the period ended at December 31, 2019, and the company's share of the net expenses of 69.38%, amounting to SAR 17,824,192 (note 9) to consider these amounts as expenses, and this amount has been amended under the investment in an associate company and the company's share of the accumulated net operating and management expenses of the fund on the closing date for the year ended December 31, 2019.

The impact of the above on the financial statements is as follows:

#### The impact of the amendment on the financial position as of December 31, 2019:

|   | Amount recorded<br>previously<br>31 December 2019 | Adjustment<br>effect | Balance after<br>adjustment<br>31 December 2019 |
|---|---|----------------------|---|
| Accounts payable, accrued expenses,<br>and other payables | 240,460,883                                       | 4,776,578            | 245,237,461                                     |
| Investment in an associate company                        | 572,831,769                                       | (17,824,192)         |   |
| Retained earnings   | 133,001,611                                       | (22,600,770)         | 110,400,841                                     |

# 29. ADJUSTMENTS (CONTINUED)

# The effect of the amendment on the statement of profit or loss and other comprehensive income for the year ended December 31, 2019:

|  | Amount recorded<br>previously<br>31 December 2019 | Adjustment<br>effect | Balance after<br>adjustment<br>31 December 2019 |
|--|---|----------------------|---|
| General and administrative expenses  | (24,945,576)                                      | (5,040,578)          | (29,986,154)                                    |
| The company's share of the accumulated<br>net operating and management expenses of |   |                      |   |
| the fund on the closing date   | -   | (17,824,192)         | (17,824,192)                                    |
| Basic and diluted earnings per share from main operations                          | 0.90  | (0.03)               | 0.87  |
| Basic and diluted earnings per share from net profit for the year                  | 0.93  | (0.13)               | 0.80  |

#### The impact of the amendment on the balance sheet as of January 1, 2019:

|  | Amount recorded<br>previously<br>31 December 2018 | Adjustment<br>effect     | Balance after<br>adjustment<br>1 January 2019 |
|--|---|--------------------------|---|
| Accounts payable, accrued expenses, and<br>other payables<br>Retained earnings | 255,352,526<br>264,903,312                        | 3,736,000<br>(3,736,000) | 259,088,526<br>361,167,312                    |

#### 30. SUBSEQUENT EVANT

The Board of Directors recommended its meeting held on 16 Rajab 1441H corresponding to (11 March 2020) for the next general assembly, which will be determined later to distribute dividends for the second half of 2020 at 65 halala per share, which represents 6.5% of the nominal value of the share in the amount of SAR 115,555,555.

Except the above, in the opinion of the management, there were no significant subsequent events after December 31, 2020 until the date of approval of the financial statements by the Board of Directors, which may have a material impact on the financial statements as of December 31, 2020.

# 31. GENERAL

The figures in these financial statements are rounded to the nearest Saudi.

# 32. APPROVAL OF FINANCIAL STATEMENTS

The approval of the financial statements was approved by the Board of Directors on 26 Rajab 1442H (10 March. 2021).